Part I: Resources

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q1A Have all tools	and equipm	ent needed			•						
Strongly agree	22.2%	30.4%	46.2%	7.7%	16.4%	28.1%	7.7%	22.1%	12.7%	26.5%	18.6%
Agree	40.7%	43.5%	38.5%	46.2%	35.8%	40.6%	41.0%	40.3%	30.3%	40.9%	38.1%
Neutral	13.6%	5.8%	0.0%	7.7%	11.9%	9.4%	16.4%	10.4%	17.9%	15.3%	14.3%
Disagree	16.0%	15.9%	15.4%	15.4%	23.9%	18.8%	23.5%	14.3%	25.5%	9.8%	18.9%
Strongly disagree	3.7%	2.9%	0.0%	23.1%	10.4%	3.1%	11.5%	9.1%	13.1%	6.0%	9.0%
Not apply	3.7%	1.4%	0.0%	0.0%	1.5%	0.0%	0.0%	3.9%	0.4%	1.4%	1.2%

Part I: Resources

N=1002	Q27 Department work in													
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services				
Q1B Have adequate	space to do	my job												
Strongly agree	22.2%	37.7%	38.5%	15.4%	19.4%	28.1%	7.1%	32.5%	15.9%	27.4%	21.0%			
Agree	45.7%	34.8%	38.5%	7.7%	14.9%	37.5%	45.9%	32.5%	34.7%	41.9%	37.5%			
Neutral	11.1%	14.5%	7.7%	38.5%	11.9%	12.5%	19.7%	14.3%	13.5%	10.2%	14.0%			
Disagree	14.8%	7.2%	15.4%	23.1%	25.4%	12.5%	15.3%	7.8%	21.1%	10.2%	15.2%			
Strongly disagree	6.2%	5.8%	0.0%	15.4%	26.9%	9.4%	10.4%	3.9%	12.0%	7.9%	10.1%			
Na	0.0%	0.0%	0.0%	0.0%	1.5%	0.0%	1.6%	9.1%	2.8%	2.3%	2.3%			

Part I: Resources

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q1C Get supplies no	eeded to do	my job in t	imely mar	<u>nner</u>							
Strongly agree	18.5%	31.9%	38.5%	15.4%	28.4%	43.8%	3.8%	20.8%	16.3%	27.4%	20.0%
Agree	43.2%	42.0%	53.8%	61.5%	35.8%	37.5%	30.6%	40.3%	39.0%	45.1%	39.7%
Neutral	16.0%	11.6%	0.0%	0.0%	14.9%	9.4%	29.0%	13.0%	16.7%	14.0%	16.9%
Disagree	11.1%	8.7%	7.7%	23.1%	13.4%	6.3%	20.8%	11.7%	15.5%	9.3%	13.6%
Strongly disagree	4.9%	2.9%	0.0%	0.0%	4.5%	0.0%	15.8%	10.4%	10.4%	2.8%	7.8%
Na	6.2%	2.9%	0.0%	0.0%	3.0%	3.1%	0.0%	3.9%	2.0%	1.4%	2.1%

Part I: Resources

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q1D Repairs to equi	pment are d	lone timely										
Strongly agree	17.3%	20.3%	30.8%	15.4%	20.9%	25.0%	3.8%	14.3%	10.0%	18.6%	13.9%	
Agree	39.5%	39.1%	46.2%	38.5%	40.3%	46.9%	19.1%	36.4%	33.9%	40.0%	34.6%	
Neutral	19.8%	26.1%	7.7%	38.5%	14.9%	12.5%	27.9%	15.6%	22.7%	20.9%	21.9%	
Disagree	16.0%	10.1%	15.4%	0.0%	17.9%	12.5%	31.1%	14.3%	16.7%	9.8%	16.9%	
Strongly disagree	4.9%	2.9%	0.0%	7.7%	3.0%	3.1%	17.5%	15.6%	13.9%	7.4%	10.5%	
Na	2.5%	1.4%	0.0%	0.0%	3.0%	0.0%	0.5%	3.9%	2.8%	3.3%	2.3%	

Part I: Resources

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q1E City voice mai	l system me	ets needs									
Strongly agree	23.5%	36.2%	23.1%	30.8%	23.9%	46.9%	9.8%	20.8%	14.7%	14.9%	18.5%
Agree	42.0%	31.9%	69.2%	61.5%	52.2%	31.3%	29.0%	27.3%	41.0%	44.7%	39.1%
Neutral	25.9%	10.1%	0.0%	0.0%	13.4%	12.5%	19.1%	11.7%	18.7%	11.2%	15.6%
Disagree	1.2%	5.8%	0.0%	7.7%	7.5%	0.0%	5.5%	3.9%	5.2%	4.7%	4.7%
Strongly disagree	0.0%	1.4%	7.7%	0.0%	1.5%	0.0%	4.4%	6.5%	10.8%	3.3%	5.0%
Na	7.4%	14.5%	0.0%	0.0%	1.5%	9.4%	32.2%	29.9%	9.6%	21.4%	17.2%

Part I: Resources

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q1F City e-mail sys	tem meets r	ny needs										
Strongly agree	22.2%	47.8%	30.8%	23.1%	29.9%	46.9%	12.0%	24.7%	16.7%	21.4%	22.2%	
Agree	48.1%	30.4%	61.5%	76.9%	47.8%	43.8%	59.0%	26.0%	39.4%	40.9%	43.9%	
Neutral	9.9%	4.3%	0.0%	0.0%	16.4%	0.0%	15.8%	10.4%	9.2%	9.3%	10.2%	
Disagree	7.4%	2.9%	7.7%	0.0%	3.0%	6.3%	5.5%	0.0%	3.2%	4.2%	4.0%	
Strongly disagree	2.5%	1.4%	0.0%	0.0%	0.0%	0.0%	3.8%	6.5%	12.7%	1.4%	5.0%	
Na	9.9%	13.0%	0.0%	0.0%	3.0%	3.1%	3.8%	32.5%	18.7%	22.8%	14.8%	

Part I: Resources

Q1. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q1G Sufficient prep	aration to fi	ill job vacaı	ncies									
Strongly agree	11.1%	8.7%	15.4%	0.0%	3.0%	0.0%	0.5%	3.9%	4.4%	4.2%	4.3%	
Agree	12.3%	24.6%	15.4%	15.4%	29.9%	31.3%	18.6%	24.7%	12.4%	13.0%	17.3%	
Neutral	27.2%	23.2%	0.0%	46.2%	10.4%	21.9%	26.2%	23.4%	15.1%	24.7%	21.5%	
Disagree	19.8%	13.0%	30.8%	15.4%	20.9%	15.6%	24.0%	15.6%	23.9%	22.8%	21.5%	
Strongly disagree	24.7%	17.4%	23.1%	23.1%	25.4%	21.9%	24.6%	18.2%	35.9%	24.2%	26.3%	
Na	4.9%	13.0%	15.4%	0.0%	10.4%	9.4%	6.0%	14.3%	8.4%	11.2%	9.2%	

Part I: Resources

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q1H My desktop co	mputer mee	ets my need	<u>S</u>									
Strongly agree	12.3%	31.9%	38.5%	15.4%	20.9%	43.8%	3.3%	18.2%	9.6%	14.9%	14.3%	
Agree	29.6%	37.7%	53.8%	30.8%	34.3%	31.3%	50.8%	20.8%	27.9%	31.6%	34.1%	
Neutral	9.9%	8.7%	7.7%	38.5%	13.4%	6.3%	19.1%	7.8%	12.4%	9.3%	12.3%	
Disagree	13.6%	2.9%	0.0%	15.4%	16.4%	18.8%	15.3%	2.6%	10.4%	5.6%	10.0%	
Strongly disagree	12.3%	2.9%	0.0%	0.0%	13.4%	0.0%	9.8%	3.9%	19.1%	6.5%	10.4%	
Na	22.2%	15.9%	0.0%	0.0%	1.5%	0.0%	1.6%	46.8%	20.7%	32.1%	19.0%	

Part I: Resources

Q1. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q1I City vehicles are	e available	when neede	<u>ed</u>									
Strongly agree	13.6%	14.5%	0.0%	7.7%	29.9%	0.0%	7.7%	10.4%	7.6%	19.5%	12.5%	
Agree	29.6%	21.7%	7.7%	0.0%	32.8%	3.1%	30.1%	35.1%	25.9%	37.2%	29.0%	
Neutral	8.6%	11.6%	7.7%	15.4%	11.9%	12.5%	24.6%	18.2%	11.6%	11.6%	14.3%	
Disagree	7.4%	4.3%	7.7%	0.0%	1.5%	0.0%	10.9%	3.9%	21.1%	5.6%	9.9%	
Strongly disagree	13.6%	7.2%	7.7%	0.0%	1.5%	0.0%	8.2%	9.1%	17.9%	3.7%	9.3%	
Na	27.2%	40.6%	69.2%	76.9%	22.4%	84.4%	18.6%	23.4%	15.9%	22.3%	25.1%	

Part I: Resources

N=1002				Q2	27 Departi	ment work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ devel-opment	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q2 Most needed improvement											
Have tools I need	8.6%	11.6%	0.0%	15.4%	14.9%	18.8%	26.2%	22.1%	14.7%	9.8%	15.6%
Have adequate space to do job	13.6%	10.1%	15.4%	38.5%	26.9%	21.9%	7.1%	7.8%	11.5%	13.0%	12.6%
Get supplies needed in timely manner	6.2%	4.3%	7.7%	0.0%	3.0%	0.0%	11.5%	5.2%	2.0%	3.3%	4.8%
Equipment repairs timely	8.6%	5.8%	0.0%	0.0%	3.0%	3.1%	18.6%	9.1%	2.0%	11.2%	8.4%
City voice mail meets needs	0.0%	0.0%	7.7%	0.0%	4.5%	0.0%	0.5%	1.3%	0.0%	0.9%	0.8%
City e-mail meets needs	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.5%	1.3%	0.0%	1.4%	0.5%

Part I: Resources

N=1002				Q2	7 Departi	nent work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q2 Most needed improvement	(Cont.)										
Preparation to fill job vacancies	29.6%	31.9%	23.1%	30.8%	17.9%	28.1%	15.8%	16.9%	32.5%	29.8%	26.1%
Desktop computer meets needs	7.4%	7.2%	15.4%	7.7%	22.4%	6.3%	9.3%	5.2%	9.5%	5.6%	8.8%
City vehicles available	7.4%	1.4%	7.7%	0.0%	0.0%	0.0%	4.9%	1.3%	14.3%	1.4%	5.7%
None needed	18.5%	27.5%	23.1%	7.7%	7.5%	21.9%	5.5%	29.9%	13.5%	23.7%	16.8%

Part I: Resources

N=1002				Q2	27 Departi	ment work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q2 Second needed improvemen	<u>t</u>										
Have tools I need	9.9%	5.8%	7.7%	23.1%	14.9%	6.3%	7.1%	7.8%	15.9%	7.9%	10.4%
Have adequate space to do job	7.4%	4.3%	7.7%	23.1%	22.4%	18.8%	9.8%	3.9%	9.9%	8.4%	9.8%
Get supplies needed in timely manner	4.9%	4.3%	0.0%	0.0%	0.0%	0.0%	15.3%	10.4%	5.2%	6.5%	7.0%
Equipment repairs timely	2.5%	8.7%	15.4%	15.4%	6.0%	6.3%	25.7%	15.6%	7.5%	8.8%	11.5%
City voice mail meets needs	2.5%	4.3%	7.7%	0.0%	3.0%	3.1%	0.5%	2.6%	0.8%	3.3%	2.1%
City e-mail meets needs	3.7%	0.0%	0.0%	0.0%	0.0%	3.1%	2.7%	1.3%	0.4%	0.0%	1.1%

Part I: Resources

N=1002	Q27 Department work in										Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q2 Second needed improvemen	t (Cont.)										
Preparation to fill job vacancies	8.6%	5.8%	23.1%	7.7%	17.9%	9.4%	10.4%	11.7%	10.7%	18.1%	12.4%
Desktop computer meets needs	14.8%	4.3%	7.7%	7.7%	7.5%	12.5%	7.7%	2.6%	11.5%	7.9%	8.8%
City vehicles available	4.9%	8.7%	0.0%	0.0%	1.5%	0.0%	6.6%	9.1%	15.5%	1.9%	7.3%
None needed	40.7%	53.6%	30.8%	23.1%	26.9%	40.6%	14.2%	35.1%	22.6%	37.2%	29.7%

Part I: Resources

N=1002	Q27 Department work in									Total	
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ devel-opment	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q2 Most needed improvement											
Have tools I need	18.5%	17.4%	7.7%	38.5%	29.9%	25.0%	33.3%	29.9%	30.6%	17.7%	25.9%
Have adequate space to do job	21.0%	14.5%	23.1%	61.5%	49.3%	40.6%	16.9%	11.7%	21.4%	21.4%	22.4%
Get supplies needed in timely manner	11.1%	8.7%	7.7%	0.0%	3.0%	0.0%	26.8%	15.6%	7.1%	9.8%	11.8%
Equipment repairs timely	11.1%	14.5%	15.4%	15.4%	9.0%	9.4%	44.3%	24.7%	9.5%	20.0%	19.9%
City voice mail meets needs	2.5%	4.3%	15.4%	0.0%	7.5%	3.1%	1.1%	3.9%	0.8%	4.2%	2.9%
City e-mail meets needs	3.7%	0.0%	0.0%	0.0%	0.0%	3.1%	3.3%	2.6%	0.4%	1.4%	1.6%

Part I: Resources

N=1002				Q2	7 Departi	ment work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q2 Most needed improvement	(Cont.)										
Preparation to fill job vacancies	38.3%	37.7%	46.2%	38.5%	35.8%	37.5%	26.2%	28.6%	43.3%	47.9%	38.5%
Desktop computer meets needs	22.2%	11.6%	23.1%	15.4%	29.9%	18.8%	16.9%	7.8%	21.0%	13.5%	17.6%
City vehicles available	12.3%	10.1%	7.7%	0.0%	1.5%	0.0%	11.5%	10.4%	29.8%	3.3%	13.0%
None needed	18.5%	27.5%	23.1%	7.7%	7.5%	21.9%	5.5%	29.9%	13.5%	23.7%	16.8%

Part I: Resources

Q3. Overall, how satisfied are you with the quality and availability of resources in the department or division where you work?

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q3 Quality & avail	ability of re	sources									
Very satisfied	11.1%	26.1%	38.5%	7.7%	17.9%	28.1%	2.7%	14.3%	13.1%	20.0%	14.6%
Satisfied	45.7%	50.7%	38.5%	38.5%	32.8%	40.6%	40.4%	42.9%	35.1%	40.9%	40.0%
Neutral	24.7%	8.7%	7.7%	7.7%	17.9%	15.6%	20.8%	18.2%	21.9%	21.9%	19.9%
Dissatisfied	14.8%	7.2%	15.4%	30.8%	20.9%	9.4%	29.5%	13.0%	17.5%	13.5%	17.7%
Very dissatisfied	3.7%	2.9%	0.0%	7.7%	9.0%	3.1%	6.6%	9.1%	12.4%	3.3%	7.0%
Don't know	0.0%	4.3%	0.0%	7.7%	1.5%	3.1%	0.0%	2.6%	0.0%	0.5%	0.9%

Part II: Work Environment

Q4. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below. Your WORK UNIT is the group of employees in your department or division with whom you interact and share a common supervisor.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q4A Gender discrim	nination is p	roblem in v	work unit									
Strongly agree	9.9%	4.3%	7.7%	7.7%	7.5%	3.1%	7.7%	14.3%	10.7%	6.0%	8.4%	
Agree	11.1%	10.1%	0.0%	15.4%	9.0%	0.0%	13.7%	10.4%	7.9%	7.9%	9.4%	
Neutral	12.3%	11.6%	23.1%	0.0%	16.4%	6.3%	10.9%	15.6%	9.9%	11.2%	11.5%	
Disagree	25.9%	29.0%	30.8%	38.5%	23.9%	18.8%	33.3%	24.7%	25.0%	22.8%	26.3%	
Strongly disagree	40.7%	43.5%	38.5%	30.8%	38.8%	68.8%	33.3%	32.5%	43.3%	36.7%	39.3%	
Not apply	0.0%	1.4%	0.0%	7.7%	4.5%	3.1%	1.1%	2.6%	3.2%	15.3%	5.1%	

Part II: Work Environment

Q4. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below. Your WORK UNIT is the group of employees in your department or division with whom you interact and share a common supervisor.

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q4B Racial/ethnic d	liscriminatio	on is proble	m in work	unit							
Strongly agree	11.1%	7.2%	0.0%	7.7%	10.4%	0.0%	8.2%	11.7%	11.5%	12.1%	10.1%
Agree	12.3%	14.5%	7.7%	15.4%	4.5%	3.1%	13.1%	6.5%	10.3%	7.4%	9.8%
Neutral	9.9%	7.2%	23.1%	15.4%	11.9%	9.4%	11.5%	24.7%	10.3%	11.6%	12.0%
Disagree	29.6%	24.6%	30.8%	30.8%	26.9%	28.1%	29.0%	24.7%	22.2%	29.8%	26.7%
Strongly disagree	35.8%	44.9%	38.5%	30.8%	40.3%	59.4%	37.7%	31.2%	43.7%	35.3%	39.3%
Not apply	1.2%	1.4%	0.0%	0.0%	6.0%	0.0%	0.5%	1.3%	2.0%	3.7%	2.1%

Part II: Work Environment

Q4. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below. Your WORK UNIT is the group of employees in your department or division with whom you interact and share a common supervisor.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q4C Unwanted sexu	ıal remarks/	sexual hara	assment-pr	oblem in v	vork unit							
Strongly agree	1.2%	2.9%	0.0%	0.0%	4.5%	0.0%	0.5%	6.5%	2.0%	5.1%	2.8%	
Agree	3.7%	1.4%	7.7%	7.7%	4.5%	0.0%	5.5%	3.9%	5.6%	3.3%	4.3%	
Neutral	13.6%	13.0%	15.4%	7.7%	11.9%	6.3%	12.0%	10.4%	9.9%	9.3%	10.8%	
Disagree	32.1%	29.0%	23.1%	46.2%	28.4%	15.6%	38.8%	33.8%	28.6%	30.2%	31.2%	
Strongly disagree	48.1%	52.2%	53.8%	38.5%	46.3%	78.1%	41.5%	42.9%	50.8%	39.5%	46.4%	
Not apply	1.2%	1.4%	0.0%	0.0%	4.5%	0.0%	1.6%	2.6%	3.2%	12.6%	4.5%	

Part II: Work Environment

Q4. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below. Your WORK UNIT is the group of employees in your department or division with whom you interact and share a common supervisor.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q4D Age discrimina	ation is a pro	oblem in w	ork unit									
Strongly agree	7.4%	0.0%	0.0%	7.7%	6.0%	0.0%	8.2%	5.2%	3.2%	5.1%	4.9%	
Agree	7.4%	8.7%	0.0%	7.7%	3.0%	3.1%	7.7%	5.2%	5.6%	4.7%	5.8%	
Neutral	7.4%	11.6%	15.4%	0.0%	17.9%	9.4%	11.5%	14.3%	11.9%	13.0%	12.1%	
Disagree	34.6%	26.1%	38.5%	53.8%	29.9%	21.9%	31.7%	32.5%	25.4%	33.5%	30.3%	
Strongly disagree	39.5%	53.6%	46.2%	30.8%	41.8%	65.6%	39.3%	40.3%	51.6%	38.1%	44.2%	
Not apply	3.7%	0.0%	0.0%	0.0%	1.5%	0.0%	1.6%	2.6%	2.4%	5.6%	2.7%	

Part II: Work Environment

Q4. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below. Your WORK UNIT is the group of employees in your department or division with whom you interact and share a common supervisor.

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q4E My work unit is	s free from	<u>hostility</u>									
Strongly agree	18.5%	26.1%	38.5%	30.8%	16.4%	21.9%	14.8%	18.2%	30.2%	16.3%	21.2%
Agree	19.8%	30.4%	15.4%	15.4%	28.4%	37.5%	34.4%	24.7%	28.6%	32.6%	29.5%
Neutral	19.8%	8.7%	15.4%	7.7%	13.4%	18.8%	14.8%	19.5%	10.7%	13.5%	13.8%
Disagree	27.2%	18.8%	23.1%	23.1%	17.9%	18.8%	19.1%	15.6%	15.1%	20.5%	18.8%
Strongly disagree	13.6%	15.9%	7.7%	23.1%	23.9%	3.1%	15.8%	19.5%	14.7%	16.3%	15.9%
Not apply	1.2%	0.0%	0.0%	0.0%	0.0%	0.0%	1.1%	2.6%	0.8%	0.9%	0.9%

Part II: Work Environment

Q4. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below. Your WORK UNIT is the group of employees in your department or division with whom you interact and share a common supervisor.

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q4F Treated with re	spect by co-	workers									
Strongly agree	28.4%	31.9%	30.8%	38.5%	26.9%	40.6%	22.4%	23.4%	36.1%	26.0%	29.0%
Agree	46.9%	47.8%	53.8%	23.1%	52.2%	53.1%	54.6%	45.5%	45.2%	45.1%	47.8%
Neutral	13.6%	8.7%	7.7%	15.4%	7.5%	0.0%	14.2%	14.3%	7.5%	14.0%	11.1%
Disagree	8.6%	5.8%	0.0%	23.1%	9.0%	6.3%	4.4%	5.2%	7.1%	10.2%	7.4%
Strongly disagree	1.2%	5.8%	7.7%	0.0%	4.5%	0.0%	4.4%	9.1%	3.6%	4.2%	4.2%
Not apply	1.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	2.6%	0.4%	0.5%	0.5%

Part II: Work Environment

Q4. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below. Your WORK UNIT is the group of employees in your department or division with whom you interact and share a common supervisor.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q4G Treated with re	espect by im	nmediate si	upervisor									
Strongly agree	25.9%	40.6%	69.2%	38.5%	28.4%	37.5%	33.3%	33.8%	42.5%	37.2%	36.7%	
Agree	37.0%	34.8%	15.4%	15.4%	34.3%	53.1%	43.2%	33.8%	30.6%	39.1%	36.3%	
Neutral	14.8%	13.0%	7.7%	15.4%	13.4%	6.3%	9.3%	6.5%	13.1%	9.3%	11.0%	
Disagree	12.3%	5.8%	7.7%	7.7%	7.5%	3.1%	8.7%	9.1%	6.3%	6.0%	7.4%	
Strongly disagree	8.6%	5.8%	0.0%	23.1%	16.4%	0.0%	5.5%	14.3%	7.5%	8.4%	8.3%	
Not apply	1.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	2.6%	0.0%	0.0%	0.3%	

Part II: Work Environment

Q4. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below. Your WORK UNIT is the group of employees in your department or division with whom you interact and share a common supervisor.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ devel-opment	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q4H Treated with re	espect by se	nior manag	ement									
Strongly agree	22.2%	30.4%	46.2%	23.1%	20.9%	43.8%	8.7%	28.6%	28.6%	28.8%	24.8%	
Agree	30.9%	42.0%	30.8%	38.5%	35.8%	43.8%	25.7%	31.2%	32.1%	35.8%	32.9%	
Neutral	22.2%	11.6%	7.7%	7.7%	10.4%	6.3%	19.7%	16.9%	15.1%	15.8%	15.8%	
Disagree	9.9%	10.1%	7.7%	23.1%	11.9%	6.3%	19.1%	9.1%	8.7%	10.7%	11.6%	
Strongly disagree	12.3%	5.8%	7.7%	7.7%	19.4%	0.0%	25.7%	13.0%	15.1%	6.5%	13.8%	
Not apply	2.5%	0.0%	0.0%	0.0%	1.5%	0.0%	1.1%	1.3%	0.4%	2.3%	1.2%	

Part II: Work Environment

N=1002	Q27 Department work in										Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q5 Most important improvemen	<u>nt</u>										
Gender discrimination	7.4%	5.8%	7.7%	23.1%	4.5%	6.3%	4.9%	14.3%	4.8%	3.7%	5.9%
Race discrimination	6.2%	7.2%	7.7%	0.0%	1.5%	9.4%	10.9%	10.4%	10.3%	10.7%	9.2%
Sexual remarks/harassment	2.5%	1.4%	0.0%	0.0%	0.0%	0.0%	1.1%	1.3%	1.2%	1.9%	1.3%
Age discrimination	7.4%	1.4%	0.0%	0.0%	1.5%	6.3%	4.9%	3.9%	2.4%	3.7%	3.6%
Non hostile work unit	14.8%	8.7%	7.7%	7.7%	17.9%	12.5%	10.4%	9.1%	7.5%	13.0%	10.9%
Co-worker respect	2.5%	7.2%	7.7%	0.0%	0.0%	6.3%	3.3%	0.0%	2.4%	0.9%	2.4%
Immediate supervisor respect	12.3%	10.1%	15.4%	7.7%	16.4%	12.5%	7.7%	15.6%	5.2%	8.8%	9.3%

Part II: Work Environment

N=1002				Q2	27 Departi	nent work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q5 Most important improvemen	t (Cont.)										
Management respect	9.9%	11.6%	7.7%	15.4%	20.9%	6.3%	35.0%	7.8%	17.9%	11.6%	17.5%
None needed	37.0%	46.4%	46.2%	46.2%	37.3%	40.6%	21.9%	37.7%	48.4%	45.6%	40.0%

Part II: Work Environment

Q5. If the City were to make improvements in the areas listed in Questions #4a-h above, which TWO items do you think should be emphasized most over the next two years in order to help you do your job better. If you do not think improvements are needed in any of these areas, please circle NONE NEEDED.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q5 Second important improven	<u>nent</u>											
Gender discrimination	2.5%	1.4%	0.0%	0.0%	1.5%	3.1%	5.5%	3.9%	4.4%	6.0%	4.2%	
Race discrimination	11.1%	10.1%	7.7%	7.7%	4.5%	6.3%	5.5%	5.2%	3.6%	6.5%	6.0%	
Sexual remarks/harassment	2.5%	2.9%	0.0%	7.7%	0.0%	0.0%	2.7%	2.6%	1.2%	2.3%	2.0%	
Age discrimination	0.0%	1.4%	0.0%	0.0%	1.5%	0.0%	2.7%	1.3%	2.4%	1.9%	1.8%	
Non hostile work unit	6.2%	10.1%	0.0%	0.0%	19.4%	9.4%	15.8%	13.0%	7.9%	9.8%	10.8%	
Co-worker respect	4.9%	4.3%	15.4%	7.7%	4.5%	6.3%	2.2%	2.6%	1.6%	7.4%	4.1%	
Immediate supervisor respect	8.6%	2.9%	7.7%	23.1%	9.0%	0.0%	7.7%	10.4%	8.3%	4.7%	7.2%	

Part II: Work Environment

N=1002		Q27 Department work in													
			City	City	Comm			Parks							
		Admin-	man-	clerk/	&			and		- 44					
	No	istrative	ager	city	econ	Einanaa	Fire	recrea-	Dalina	Public					
	response	services	office	attorney	devel- opment	Finance	Rescue	tion	Police	services					
Q5 Second important improve	ement (Cont.)													
Management respect	18.5%	5.8%	15.4%	7.7%	13.4%	9.4%	16.9%	11.7%	7.5%	7.0%	10.8%				
None needed	45.7%	60.9%	53.8%	46.2%	46.3%	65.6%	41.0%	49.4%	63.1%	54.4%	53.2%				

Part II: Work Environment

Q5. If the City were to make improvements in the areas listed in Questions #4a-h above, which TWO items do you think should be emphasized most over the next two years in order to help you do your job better. If you do not think improvements are needed in any of these areas, please circle NONE NEEDED. (both selections)

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q5 Most important improvemen	<u>nt</u>											
Gender discrimination	9.9%	7.2%	7.7%	23.1%	6.0%	9.4%	10.4%	18.2%	9.1%	9.8%	10.1%	
Race discrimination	17.3%	17.4%	15.4%	7.7%	6.0%	15.6%	16.4%	15.6%	13.9%	17.2%	15.2%	
Sexual remarks/harassment	4.9%	4.3%	0.0%	7.7%	0.0%	0.0%	3.8%	3.9%	2.4%	4.2%	3.3%	
Age discrimination	7.4%	2.9%	0.0%	0.0%	3.0%	6.3%	7.7%	5.2%	4.8%	5.6%	5.4%	
Non hostile work unit	21.0%	18.8%	7.7%	7.7%	37.3%	21.9%	26.2%	22.1%	15.5%	22.8%	21.7%	
Co-worker respect	7.4%	11.6%	23.1%	7.7%	4.5%	12.5%	5.5%	2.6%	4.0%	8.4%	6.5%	
Immediate supervisor respect	21.0%	13.0%	23.1%	30.8%	25.4%	12.5%	15.3%	26.0%	13.5%	13.5%	16.5%	

Part II: Work Environment

N=1002			Total								
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q5 Most important improvemen											
Management respect	28.4%	17.4%	23.1%	23.1%	34.3%	15.6%	51.9%	19.5%	25.4%	18.6%	28.2%
None needed	37.0%	46.4%	46.2%	46.2%	37.3%	40.6%	21.9%	37.7%	48.4%	45.6%	40.0%

Part II: Work Environment

Q6. Overall, how satisfied are you with the work environment in the department or division where you work?

N=1002				Q	27 Departi	ment work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q6 How satisfied w	vith work en	nvironment	in departr	<u>nent</u>							
Very satisfied	24.7%	30.4%	23.1%	15.4%	14.9%	19.4%	4.9%	27.3%	27.4%	27.0%	21.9%
Satisfied	30.9%	33.3%	53.8%	38.5%	35.8%	41.9%	36.6%	31.2%	37.3%	36.3%	36.0%
Neutral	14.8%	11.6%	7.7%	7.7%	10.4%	19.4%	22.4%	16.9%	9.9%	18.6%	15.4%
Dissatisfied	24.7%	15.9%	15.4%	30.8%	17.9%	16.1%	23.5%	11.7%	13.5%	8.8%	15.9%
Very dissatisfied	4.9%	8.7%	0.0%	7.7%	20.9%	3.2%	12.6%	13.0%	11.5%	8.8%	10.7%
Don't know	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.4%	0.5%	0.2%

Part II: Work Environment

Q7. Do you generally think the City is a good place to work?

N=1002				Q:	27 Departi	ment work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q7 Is the city a	a good plac	e to work?									
Yes	79.0%	92.8%	84.6%	46.2%	77.6%	96.9%	84.2%	87.0%	87.3%	86.5%	85.3%
No	21.0%	5.8%	15.4%	53.8%	20.9%	3.1%	15.3%	11.7%	12.3%	12.6%	14.0%
No answer	0.0%	1.4%	0.0%	0.0%	1.5%	0.0%	0.5%	1.3%	0.4%	0.9%	0.7%

Part II: Work Environment

Q8. Would you recommend employment with the City to a friend or family?

N=1002				Q	27 Departi	ment work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q8 Would re	commend en	nployment	to friend								
Yes	75.3%	87.0%	69.2%	46.2%	74.6%	96.9%	77.0%	80.5%	82.9%	81.9%	80.3%
No	24.7%	13.0%	30.8%	53.8%	22.4%	3.1%	23.0%	19.5%	16.7%	17.2%	19.2%
No answer	0.0%	0.0%	0.0%	0.0%	3.0%	0.0%	0.0%	0.0%	0.4%	0.9%	0.5%

Part III: Communication

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q9a Timely informa	tion about t	hings affec	ting me								
Strongly agree	6.2%	14.5%	23.1%	0.0%	4.5%	9.4%	1.1%	11.7%	7.1%	7.9%	7.0%
Agree	30.9%	34.8%	30.8%	30.8%	32.8%	43.8%	33.3%	28.6%	38.5%	40.9%	36.0%
Neutral	25.9%	14.5%	7.7%	7.7%	10.4%	15.6%	21.9%	19.5%	20.2%	21.4%	19.7%
Disagree	24.7%	24.6%	30.8%	38.5%	31.3%	21.9%	30.6%	23.4%	23.4%	22.8%	25.5%
Strongly disagree	11.1%	10.1%	7.7%	23.1%	20.9%	9.4%	12.0%	15.6%	10.3%	6.5%	11.1%
Not apply	1.2%	1.4%	0.0%	0.0%	0.0%	0.0%	1.1%	1.3%	0.4%	0.5%	0.7%

Part III: Communication

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q9b Immediate supe	rvisor keep	s informed									
Strongly agree	11.1%	20.3%	30.8%	15.4%	11.9%	12.5%	17.5%	18.2%	21.0%	16.7%	17.6%
Agree	32.1%	43.5%	23.1%	7.7%	41.8%	43.8%	51.4%	27.3%	40.5%	34.4%	39.2%
Neutral	23.5%	14.5%	23.1%	15.4%	11.9%	21.9%	14.2%	13.0%	14.7%	24.2%	17.4%
Disagree	25.9%	17.4%	15.4%	46.2%	17.9%	12.5%	10.4%	19.5%	14.3%	16.3%	16.2%
Strongly disagree	6.2%	4.3%	7.7%	15.4%	16.4%	9.4%	6.0%	19.5%	9.1%	7.0%	8.9%
Not apply	1.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.5%	2.6%	0.4%	1.4%	0.8%

Part III: Communication

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q9c Newsletter is go	ood source o	of informati	ion								
Strongly agree	6.2%	4.3%	7.7%	7.7%	1.5%	3.1%	1.1%	19.5%	8.3%	6.5%	6.4%
Agree	29.6%	31.9%	23.1%	23.1%	26.9%	37.5%	26.2%	27.3%	25.8%	31.2%	28.2%
Neutral	37.0%	33.3%	38.5%	46.2%	46.3%	34.4%	36.1%	31.2%	34.5%	34.4%	35.6%
Disagree	16.0%	24.6%	15.4%	15.4%	19.4%	21.9%	22.4%	14.3%	17.1%	18.6%	18.9%
Strongly disagree	11.1%	4.3%	15.4%	7.7%	6.0%	3.1%	7.7%	6.5%	10.3%	6.5%	7.9%
Not apply	0.0%	1.4%	0.0%	0.0%	0.0%	0.0%	6.6%	1.3%	4.0%	2.8%	3.0%

Part III: Communication

N=1002				Q	27 Departı	ment work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q9d Know where to	go when I	have questi	ons about	work relat	ed issue						
Strongly agree	17.3%	23.2%	38.5%	7.7%	11.9%	28.1%	9.3%	26.0%	22.2%	19.5%	18.8%
Agree	56.8%	46.4%	23.1%	61.5%	46.3%	53.1%	58.5%	40.3%	49.2%	55.8%	51.8%
Neutral	14.8%	17.4%	15.4%	7.7%	17.9%	12.5%	19.7%	11.7%	13.5%	13.0%	15.0%
Disagree	7.4%	5.8%	15.4%	15.4%	11.9%	6.3%	7.7%	13.0%	8.7%	8.4%	8.8%
Strongly disagree	3.7%	7.2%	7.7%	7.7%	11.9%	0.0%	4.4%	9.1%	5.2%	2.8%	5.2%
Not apply	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.5%	0.0%	1.2%	0.5%	0.5%

Part III: Communication

N=1002	Q27 Department work in										Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q9e Employees in n	ny departme	ent are easy	to contac	<u>t</u>							
Strongly agree	24.7%	30.4%	53.8%	15.4%	23.9%	37.5%	13.7%	18.2%	23.8%	19.5%	21.9%
Agree	49.4%	40.6%	46.2%	76.9%	52.2%	53.1%	63.4%	41.6%	56.7%	54.4%	54.3%
Neutral	16.0%	17.4%	0.0%	0.0%	14.9%	9.4%	16.4%	19.5%	10.7%	14.0%	14.0%
Disagree	8.6%	7.2%	0.0%	7.7%	7.5%	0.0%	2.2%	13.0%	6.0%	7.4%	6.3%
Strongly disagree	0.0%	4.3%	0.0%	0.0%	1.5%	0.0%	3.3%	5.2%	1.2%	2.3%	2.2%
Not apply	1.2%	0.0%	0.0%	0.0%	0.0%	0.0%	1.1%	2.6%	1.6%	2.3%	1.4%

Part III: Communication

N=1002	Q27 Department work in													
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services				
Q9f Employees in ot	ther departn	nents easy o	<u>contact</u>											
Strongly agree	6.2%	2.9%	38.5%	7.7%	9.0%	12.5%	6.6%	9.1%	9.9%	8.8%	8.6%			
Agree	48.1%	52.2%	30.8%	15.4%	37.3%	46.9%	39.3%	41.6%	48.4%	40.9%	43.4%			
Neutral	23.5%	23.2%	15.4%	46.2%	14.9%	25.0%	33.3%	20.8%	22.6%	21.9%	24.2%			
Disagree	13.6%	8.7%	15.4%	30.8%	29.9%	12.5%	10.4%	15.6%	9.1%	18.1%	14.0%			
Strongly disagree	3.7%	5.8%	0.0%	0.0%	7.5%	3.1%	4.9%	7.8%	4.0%	5.1%	4.9%			
Not apply	4.9%	7.2%	0.0%	0.0%	1.5%	0.0%	5.5%	5.2%	6.0%	5.1%	5.0%			

Part III: Communication

N=1002				Q	27 Departı	ment work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q9g I know who to	refer the pu	blic to whe	n I receive	e informati	on request	<u>S</u>					
Strongly agree	14.8%	7.2%	30.8%	23.1%	9.0%	9.4%	8.7%	22.1%	18.3%	16.7%	14.8%
Agree	53.1%	62.3%	46.2%	53.8%	46.3%	53.1%	51.9%	36.4%	58.3%	45.6%	51.4%
Neutral	14.8%	10.1%	15.4%	7.7%	16.4%	12.5%	21.9%	22.1%	12.3%	16.3%	16.0%
Disagree	8.6%	10.1%	7.7%	15.4%	20.9%	18.8%	11.5%	10.4%	7.5%	12.6%	11.2%
Strongly disagree	6.2%	4.3%	0.0%	0.0%	4.5%	3.1%	4.4%	7.8%	2.8%	5.6%	4.5%
Not apply	2.5%	5.8%	0.0%	0.0%	3.0%	3.1%	1.6%	1.3%	0.8%	3.3%	2.2%

Part III: Communication

N=1002				Q2	27 Departi	ment work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ devel-opment	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q10 Most needed improvement											
Get information about things that affect me	28.4%	18.8%	15.4%	38.5%	29.9%	25.0%	36.6%	24.7%	32.1%	23.3%	28.7%
Supervisor keeps me informed	14.8%	10.1%	23.1%	23.1%	17.9%	21.9%	8.7%	20.8%	13.5%	12.1%	13.6%
Newsletter good source of information	4.9%	10.1%	15.4%	0.0%	1.5%	6.3%	5.5%	2.6%	4.8%	5.1%	5.1%
Know where to ask questions	3.7%	5.8%	7.7%	0.0%	6.0%	0.0%	6.6%	1.3%	2.8%	6.0%	4.5%
Employees in my dept easy contact	0.0%	4.3%	0.0%	0.0%	3.0%	0.0%	1.6%	2.6%	2.0%	2.8%	2.1%

Part III: Communication

N=1002				Q2	27 Departi	ment work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q10 Most needed improvement	(Cont.)										
Employees in other dept easy contact	9.9%	14.5%	7.7%	7.7%	14.9%	9.4%	4.9%	3.9%	6.0%	13.0%	8.8%
Know who to refer public to for information requests	8.6%	14.5%	0.0%	0.0%	6.0%	18.8%	6.6%	11.7%	7.1%	9.3%	8.6%
None needed	29.6%	21.7%	30.8%	30.8%	20.9%	18.8%	29.5%	32.5%	31.7%	28.4%	28.6%

Part III: Communication

N=1002				Q2	27 Departi	ment work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ devel-opment	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q10 Second needed improveme	<u>nt</u>										
Get information about things that affect me	12.3%	11.6%	30.8%	23.1%	14.9%	12.5%	12.0%	10.4%	11.9%	12.6%	12.6%
Supervisor keeps me informed	16.0%	14.5%	7.7%	30.8%	14.9%	9.4%	15.3%	16.9%	11.5%	12.1%	13.7%
Newsletter good source of information	8.6%	8.7%	7.7%	0.0%	7.5%	9.4%	4.4%	5.2%	7.1%	7.0%	6.7%
Know where to ask questions	4.9%	2.9%	7.7%	7.7%	6.0%	3.1%	8.7%	10.4%	4.4%	4.2%	5.7%
Employees in my dept easy contact	2.5%	2.9%	0.0%	0.0%	3.0%	3.1%	2.2%	1.3%	2.4%	4.7%	2.8%

Part III: Communication

N=1002				Q2	27 Departi	ment work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q10 Second needed improvement	nt (Cont.)										
Employees in other dept easy contact	7.4%	8.7%	7.7%	0.0%	7.5%	12.5%	4.9%	9.1%	11.5%	10.7%	9.0%
Know who to refer public to for information requests	8.6%	13.0%	7.7%	0.0%	19.4%	9.4%	10.9%	6.5%	7.5%	10.2%	9.9%
None needed	39.5%	37.7%	30.8%	38.5%	26.9%	40.6%	41.5%	40.3%	43.7%	38.6%	39.7%

Part III: Communication

N=1002				Q2	27 Departi	ment work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ devel-opment	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q10 Most needed improvement											
Get information about things that affect me	40.7%	30.4%	46.2%	61.5%	44.8%	37.5%	48.6%	35.1%	44.0%	35.8%	41.3%
Supervisor keeps me informed	30.9%	24.6%	30.8%	53.8%	32.8%	31.3%	24.0%	37.7%	25.0%	24.2%	27.2%
Newsletter good source of information	13.6%	18.8%	23.1%	0.0%	9.0%	15.6%	9.8%	7.8%	11.9%	12.1%	11.8%
Know where to ask questions	8.6%	8.7%	15.4%	7.7%	11.9%	3.1%	15.3%	11.7%	7.1%	10.2%	10.2%
Employees in my dept easy contact	2.5%	7.2%	0.0%	0.0%	6.0%	3.1%	3.8%	3.9%	4.4%	7.4%	4.9%

Part III: Communication

N=1002				Q2	7 Departi	ment work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q10 Most needed improvement	(Cont.)										
Employees in other dept easy contact	17.3%	23.2%	15.4%	7.7%	22.4%	21.9%	9.8%	13.0%	17.5%	23.7%	17.8%
Know who to refer public to for information requests	17.3%	27.5%	7.7%	0.0%	25.4%	28.1%	17.5%	18.2%	14.7%	19.5%	18.5%
None needed	29.6%	21.7%	30.8%	30.8%	20.9%	18.8%	29.5%	32.5%	31.7%	28.4%	28.6%

Part III: Communication

Q11. Overall, how satisfied are you with the quality of communication in the department or division where you work?

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q11 Satisfaction wi	th quality o	f communi	cation									
Very satisfied	9.9%	23.5%	15.4%	15.4%	9.0%	15.6%	2.7%	6.5%	11.9%	11.2%	10.3%	
Satisfied	34.6%	30.9%	53.8%	23.1%	31.3%	46.9%	38.3%	33.8%	46.4%	43.7%	40.2%	
Neutral	27.2%	14.7%	15.4%	7.7%	16.4%	18.8%	29.0%	28.6%	18.7%	24.7%	22.7%	
Dissatisfied	23.5%	23.5%	15.4%	46.2%	28.4%	3.1%	19.1%	13.0%	13.9%	15.3%	17.6%	
Very dissatisfied	3.7%	7.4%	0.0%	7.7%	14.9%	12.5%	9.8%	18.2%	9.1%	4.2%	8.7%	
Don't know	1.2%	0.0%	0.0%	0.0%	0.0%	3.1%	1.1%	0.0%	0.0%	0.9%	0.6%	

Part IV: Compensation & Benefits

Q12. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q12a Familiar with	City's retire	ment benef	<u>ĭts</u>								
Strongly agree	19.8%	8.7%	23.1%	7.7%	10.4%	28.1%	14.2%	18.2%	16.7%	16.3%	15.9%
Agree	45.7%	55.1%	46.2%	46.2%	56.7%	53.1%	43.2%	51.9%	56.3%	54.9%	52.0%
Neutral	19.8%	21.7%	7.7%	23.1%	14.9%	12.5%	18.0%	19.5%	13.1%	15.3%	16.3%
Disagree	12.3%	13.0%	15.4%	23.1%	11.9%	6.3%	15.3%	7.8%	5.6%	8.4%	10.0%
Strongly disagree	1.2%	0.0%	7.7%	0.0%	3.0%	0.0%	4.4%	2.6%	4.8%	2.3%	3.1%
Not apply	1.2%	1.4%	0.0%	0.0%	3.0%	0.0%	4.9%	0.0%	3.6%	2.8%	2.8%

Part IV: Compensation & Benefits

Q12. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	E ,									
Q12b Understand wh	nat covered	by health p	<u>olan</u>									
Strongly agree	9.9%	5.8%	7.7%	0.0%	3.0%	12.5%	8.2%	11.7%	5.6%	6.5%	7.1%	
Agree	37.0%	34.8%	38.5%	23.1%	32.8%	37.5%	38.3%	31.2%	32.9%	29.3%	33.5%	
Neutral	13.6%	15.9%	15.4%	30.8%	22.4%	31.3%	19.7%	20.8%	22.2%	20.0%	20.4%	
Disagree	21.0%	31.9%	7.7%	38.5%	22.4%	12.5%	22.4%	18.2%	15.9%	25.1%	21.3%	
Strongly disagree	17.3%	11.6%	30.8%	7.7%	16.4%	6.3%	5.5%	18.2%	17.5%	17.7%	14.6%	
Not apply	1.2%	0.0%	0.0%	0.0%	3.0%	0.0%	6.0%	0.0%	6.0%	1.4%	3.2%	

Part IV: Compensation & Benefits

Q12. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	ve ager city econ Fire recrea- Public									
Q12c Health plan be	nefits easy	to use										
Strongly agree	8.6%	1.4%	7.7%	0.0%	1.5%	6.3%	6.0%	5.2%	3.6%	2.8%	4.2%	
Agree	24.7%	21.7%	30.8%	38.5%	23.9%	25.0%	28.4%	22.1%	27.0%	21.9%	25.1%	
Neutral	18.5%	37.7%	15.4%	23.1%	29.9%	25.0%	25.1%	31.2%	23.0%	25.6%	25.6%	
Disagree	22.2%	21.7%	7.7%	23.1%	26.9%	37.5%	24.0%	26.0%	19.0%	26.0%	23.5%	
Strongly disagree	24.7%	15.9%	30.8%	15.4%	14.9%	6.3%	11.5%	14.3%	20.6%	20.0%	17.6%	
Not apply	1.2%	1.4%	7.7%	0.0%	3.0%	0.0%	4.9%	1.3%	6.7%	3.7%	4.0%	

Part IV: Compensation & Benefits

Q12. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in City City Comm Parks											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Public services				
Q12d Problems with	health plan	easy to res	<u>solve</u>									
Strongly agree	4.9%	2.9%	0.0%	0.0%	1.5%	0.0%	1.6%	2.6%	2.0%	2.3%	2.2%	
Agree	11.1%	15.9%	30.8%	7.7%	10.4%	15.6%	13.7%	9.1%	18.3%	14.9%	14.7%	
Neutral	35.8%	27.5%	15.4%	30.8%	26.9%	28.1%	31.7%	33.8%	27.8%	23.3%	28.4%	
Disagree	18.5%	30.4%	15.4%	38.5%	25.4%	34.4%	30.6%	32.5%	23.8%	31.2%	27.8%	
Strongly disagree	25.9%	17.4%	30.8%	15.4%	26.9%	18.8%	15.3%	16.9%	16.7%	20.5%	19.0%	
Not apply	3.7%	5.8%	7.7%	7.7%	9.0%	3.1%	7.1%	5.2%	11.5%	7.9%	7.9%	

Part IV: Compensation & Benefits

N=1002	Q27 Department work in											
	No response	Admin- istrative services	trative ager city econ Fire recrea- Public ervices office attorney devel- Finance Rescue tion Police services opment									
Q12e City does good	l job manag	ging my hea	ılth plan									
Strongly agree	0.0%	2.9%	7.7%	0.0%	0.0%	0.0%	2.7%	0.0%	1.2%	0.9%	1.3%	
Agree	3.7%	10.1%	7.7%	0.0%	6.0%	9.4%	8.7%	10.4%	3.6%	7.0%	6.6%	
Neutral	18.5%	11.6%	15.4%	23.1%	7.5%	25.0%	27.3%	15.6%	16.3%	8.8%	16.3%	
Disagree	24.7%	23.2%	15.4%	15.4%	13.4%	28.1%	14.2%	26.0%	11.5%	23.3%	18.3%	
Strongly disagree	48.1%	49.3%	53.8%	61.5%	70.1%	37.5%	24.0%	48.1%	37.7%	58.1%	44.7%	
Not apply	4.9%	2.9%	0.0%	0.0%	3.0%	0.0%	23.0%	0.0%	29.8%	1.9%	12.9%	

Part IV: Compensation & Benefits

Q12. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in												
	No response	Admin- istrative services	8 ,										
Q12f City does good job managing Workers Compensation													
Strongly agree	2.5%	0.0%	0.0%	0.0%	0.0%	9.4%	1.6%	6.5%	2.4%	1.9%	2.3%		
Agree	12.3%	11.6%	7.7%	0.0%	6.0%	9.4%	15.8%	22.1%	16.7%	10.7%	13.7%		
Neutral	39.5%	20.3%	7.7%	30.8%	34.3%	18.8%	32.2%	26.0%	26.6%	34.0%	29.8%		
Disagree	7.4%	8.7%	7.7%	7.7%	6.0%	0.0%	15.3%	10.4%	9.1%	8.8%	9.6%		
Strongly disagree	6.2%	5.8%	7.7%	7.7%	9.0%	3.1%	11.5%	11.7%	13.9%	10.2%	10.5%		
Not apply	32.1%	53.6%	69.2%	53.8%	44.8%	59.4%	23.5%	23.4%	31.3%	34.4%	34.1%		

Part IV: Compensation & Benefits

Q12. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in											
	No response	ponse services office attorney devel- Finance Rescue tion Police services opment										
Q12g I am knowled	geable abou	t vacation/s	sick leave	<u>benefits</u>								
Strongly agree	25.9%	33.3%	23.1%	15.4%	26.9%	53.1%	19.7%	28.6%	25.0%	25.6%	25.9%	
Agree	55.6%	50.7%	69.2%	46.2%	53.7%	40.6%	50.3%	58.4%	58.3%	61.9%	56.0%	
Neutral	12.3%	13.0%	0.0%	23.1%	10.4%	3.1%	16.4%	9.1%	12.3%	7.9%	11.5%	
Disagree	4.9%	0.0%	0.0%	7.7%	3.0%	3.1%	7.7%	0.0%	2.0%	2.8%	3.3%	
Strongly disagree	1.2%	2.9%	7.7%	7.7%	3.0%	0.0%	3.8%	3.9%	1.2%	1.4%	2.3%	
Not apply	0.0%	0.0%	0.0%	0.0%	3.0%	0.0%	2.2%	0.0%	1.2%	0.5%	1.0%	

Part IV: Compensation & Benefits

Q12. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in													
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	erk/ & and ity econ Fire recrea- Public									
Q12h Pay check alm	ost always	accurate												
Strongly agree	33.3%	55.1%	46.2%	30.8%	46.3%	75.0%	6.6%	50.6%	28.6%	44.7%	34.8%			
Agree	46.9%	39.1%	53.8%	53.8%	49.3%	25.0%	20.8%	42.9%	50.0%	44.7%	41.2%			
Neutral	12.3%	4.3%	0.0%	15.4%	3.0%	0.0%	17.5%	5.2%	10.7%	2.3%	8.5%			
Disagree	1.2%	1.4%	0.0%	0.0%	1.5%	0.0%	19.1%	1.3%	8.3%	5.6%	7.2%			
Strongly disagree	6.2%	0.0%	0.0%	0.0%	0.0%	0.0%	35.0%	0.0%	2.4%	1.9%	7.9%			
Not apply	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	1.1%	0.0%	0.0%	0.9%	0.4%			

Part IV: Compensation & Benefits

Q12. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q12i Problems with pay are easy to resolve												
Strongly agree	14.8%	23.2%	23.1%	15.4%	17.9%	28.1%	4.4%	32.5%	16.7%	20.9%	17.4%	
Agree	45.7%	27.5%	38.5%	30.8%	25.4%	18.8%	13.7%	33.8%	41.3%	40.5%	32.9%	
Neutral	18.5%	10.1%	0.0%	23.1%	25.4%	6.3%	25.1%	19.5%	13.9%	11.6%	16.5%	
Disagree	3.7%	4.3%	0.0%	7.7%	3.0%	0.0%	20.8%	3.9%	9.9%	6.5%	8.9%	
Strongly disagree	6.2%	1.4%	0.0%	0.0%	0.0%	0.0%	30.6%	1.3%	4.4%	4.7%	8.4%	
Not apply	11.1%	33.3%	38.5%	23.1%	28.4%	46.9%	5.5%	9.1%	13.9%	15.8%	16.0%	

Part IV: Compensation & Benefits

N=1002	Q27 Department work in									Total	
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q13 Most needed improvement											
Familiar with retirement benefits	1.2%	5.8%	7.7%	0.0%	3.0%	6.3%	3.3%	2.6%	6.0%	1.9%	3.7%
Understand health plan	6.2%	11.6%	15.4%	0.0%	9.0%	6.3%	2.2%	6.5%	12.3%	7.4%	7.9%
Health plan easy to use	2.5%	5.8%	0.0%	15.4%	0.0%	9.4%	7.7%	11.7%	11.1%	6.5%	7.6%
Health plan problems easy to resolve	7.4%	8.7%	7.7%	15.4%	7.5%	3.1%	5.5%	3.9%	7.5%	6.5%	6.7%
City management of health plan	48.1%	50.7%	61.5%	61.5%	67.2%	65.6%	14.8%	45.5%	28.6%	62.3%	42.3%

Part IV: Compensation & Benefits

N=1002	Q27 Department work in									Total	
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q13 Most needed improvement	(Cont.)										
City management of worker compensation claims	1.2%	1.4%	7.7%	0.0%	1.5%	0.0%	6.0%	1.3%	7.1%	1.4%	3.7%
Knowledgeable vacation/ sick leave	1.2%	1.4%	0.0%	0.0%	0.0%	3.1%	0.0%	0.0%	0.0%	0.5%	0.4%
Paycheck is accurate	6.2%	0.0%	0.0%	0.0%	0.0%	0.0%	42.1%	0.0%	3.6%	0.9%	9.3%
Pay problems easy to resolve	1.2%	1.4%	0.0%	0.0%	0.0%	0.0%	8.2%	2.6%	3.6%	1.4%	3.1%
None needed	24.7%	13.0%	0.0%	7.7%	11.9%	6.3%	10.4%	26.0%	20.2%	11.2%	15.4%

Part IV: Compensation & Benefits

N=1002	Q27 Department work in										Total
	No	Admin- istrative	City man- ager	City clerk/ city	Comm & econ		Fire	Parks and recrea-		Public	
	response	services	office	attorney	devel- opment	Finance	Rescue	tion	Police	services	
Q13 Second needed improvement	<u>ent</u>										
Familiar with retirement benefits	3.7%	5.8%	7.7%	0.0%	3.0%	0.0%	2.7%	1.3%	5.2%	4.7%	3.9%
Understand health plan	11.1%	20.3%	23.1%	30.8%	17.9%	6.3%	5.5%	19.5%	10.7%	10.2%	11.8%
Health plan easy to use	11.1%	17.4%	15.4%	15.4%	11.9%	18.8%	5.5%	5.2%	10.3%	17.2%	11.6%
Health plan problems easy to resolve	16.0%	20.3%	0.0%	23.1%	28.4%	37.5%	8.7%	15.6%	15.5%	21.4%	17.4%
City management of health plan	6.2%	8.7%	15.4%	0.0%	7.5%	3.1%	11.5%	10.4%	10.3%	10.2%	9.6%

Part IV: Compensation & Benefits

N=1002								Total			
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q13 Second needed improveme	nt (Cont.)										
City management of worker compensation claims	2.5%	4.3%	0.0%	0.0%	7.5%	0.0%	6.6%	7.8%	5.6%	6.5%	5.6%
Knowledgeable vacation/ sick leave	1.2%	0.0%	0.0%	15.4%	0.0%	0.0%	2.2%	1.3%	0.4%	1.9%	1.3%
Paycheck is accurate	1.2%	1.4%	0.0%	0.0%	0.0%	0.0%	14.8%	1.3%	1.6%	1.9%	3.8%
Pay problems easy to resolve	7.4%	1.4%	0.0%	0.0%	0.0%	0.0%	24.0%	2.6%	3.6%	3.7%	7.0%
None needed	39.5%	20.3%	38.5%	15.4%	23.9%	34.4%	18.6%	35.1%	36.9%	22.3%	28.1%

Part IV: Compensation & Benefits

N=1002	Q27 Department work in									Total	
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q13 Most needed improvement											
Familiar with retirement benefits	4.9%	11.6%	15.4%	0.0%	6.0%	6.3%	6.0%	3.9%	11.1%	6.5%	7.6%
Understand health plan	17.3%	31.9%	38.5%	30.8%	26.9%	12.5%	7.7%	26.0%	23.0%	17.7%	19.7%
Health plan easy to use	13.6%	23.2%	15.4%	30.8%	11.9%	28.1%	13.1%	16.9%	21.4%	23.7%	19.2%
Health plan problems easy to resolve	23.5%	29.0%	7.7%	38.5%	35.8%	40.6%	14.2%	19.5%	23.0%	27.9%	24.1%
City management of health plan	54.3%	59.4%	76.9%	61.5%	74.6%	68.8%	26.2%	55.8%	38.9%	72.6%	51.9%

Part IV: Compensation & Benefits

N=1002	Q27 Department work in										Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q13 Most needed improvement	(Cont.)										
City management of worker compensation claims	3.7%	5.8%	7.7%	0.0%	9.0%	0.0%	12.6%	9.1%	12.7%	7.9%	9.3%
Knowledgeable vacation/ sick leave	2.5%	1.4%	0.0%	15.4%	0.0%	3.1%	2.2%	1.3%	0.4%	2.3%	1.7%
Paycheck is accurate	7.4%	1.4%	0.0%	0.0%	0.0%	0.0%	56.8%	1.3%	5.2%	2.8%	13.1%
Pay problems easy to resolve	8.6%	2.9%	0.0%	0.0%	0.0%	0.0%	32.2%	5.2%	7.1%	5.1%	10.1%
None needed	24.7%	13.0%	0.0%	7.7%	11.9%	6.3%	10.4%	26.0%	20.2%	11.2%	15.4%

Part V: Rewards & Recognition

Q14. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in												
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services			
Q14a City employee	s who perfo	orm well re	ceive adeo	quate recog	nition								
Strongly agree	3.7%	5.8%	0.0%	7.7%	6.0%	3.1%	1.1%	6.5%	4.4%	6.5%	4.5%		
Agree	19.8%	24.6%	15.4%	30.8%	20.9%	46.9%	13.7%	18.2%	22.2%	18.7%	20.3%		
Neutral	21.0%	11.6%	30.8%	15.4%	14.9%	12.5%	15.3%	16.9%	21.8%	20.6%	18.5%		
Disagree	27.2%	36.2%	38.5%	23.1%	28.4%	15.6%	33.3%	28.6%	25.4%	34.1%	29.9%		
Strongly disagree	23.5%	18.8%	7.7%	15.4%	29.9%	21.9%	34.4%	29.9%	25.0%	19.6%	25.3%		
Not apply	4.9%	2.9%	7.7%	7.7%	0.0%	0.0%	2.2%	0.0%	1.2%	0.5%	1.6%		

Part V: Rewards & Recognition

Q14. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in												
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services			
Q14b Work I perform	m is evaluat	ted fairly											
Strongly agree	8.6%	15.9%	0.0%	7.7%	17.9%	18.8%	6.6%	15.6%	11.1%	13.0%	11.7%		
Agree	35.8%	40.6%	53.8%	53.8%	31.3%	53.1%	37.7%	29.9%	42.9%	39.5%	39.3%		
Neutral	21.0%	15.9%	15.4%	0.0%	13.4%	12.5%	25.1%	18.2%	18.7%	20.9%	19.5%		
Disagree	22.2%	13.0%	7.7%	23.1%	22.4%	6.3%	16.4%	20.8%	16.3%	14.4%	16.6%		
Strongly disagree	11.1%	11.6%	7.7%	7.7%	14.9%	6.3%	13.1%	15.6%	10.3%	10.2%	11.5%		
Not apply	1.2%	2.9%	15.4%	7.7%	0.0%	3.1%	1.1%	0.0%	0.8%	1.9%	1.5%		

Part V: Rewards & Recognition

Q14. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in												
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services			
Q14c Rewards & rec	ognitions a	re distribut	ed fairly										
Strongly agree	3.7%	2.9%	0.0%	0.0%	6.0%	3.1%	1.1%	3.9%	3.2%	5.1%	3.4%		
Agree	13.6%	20.3%	15.4%	30.8%	20.9%	34.4%	12.0%	14.3%	19.0%	17.2%	17.4%		
Neutral	24.7%	29.0%	30.8%	30.8%	11.9%	28.1%	25.7%	20.8%	23.4%	27.0%	24.5%		
Disagree	32.1%	27.5%	23.1%	7.7%	29.9%	9.4%	23.5%	28.6%	25.4%	27.9%	26.0%		
Strongly disagree	22.2%	17.4%	7.7%	23.1%	29.9%	21.9%	33.9%	28.6%	28.2%	20.0%	25.8%		
Not apply	3.7%	2.9%	23.1%	7.7%	1.5%	3.1%	3.8%	3.9%	0.8%	2.8%	2.9%		

Part V: Rewards & Recognition

Q14. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in												
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services			
Q14d Promotions are	e awarded f	airl <u>y</u>											
Strongly agree	2.5%	4.3%	0.0%	0.0%	4.5%	0.0%	2.7%	5.2%	2.4%	3.7%	3.1%		
Agree	13.6%	14.5%	15.4%	23.1%	14.9%	31.3%	19.7%	13.0%	13.9%	12.6%	15.4%		
Neutral	24.7%	27.5%	30.8%	30.8%	23.9%	25.0%	19.7%	28.6%	25.4%	27.9%	25.2%		
Disagree	22.2%	27.5%	15.4%	15.4%	25.4%	15.6%	21.9%	15.6%	23.4%	23.7%	22.5%		
Strongly disagree	32.1%	17.4%	15.4%	23.1%	22.4%	21.9%	31.7%	33.8%	32.5%	27.9%	29.0%		
Not apply	4.9%	8.7%	23.1%	7.7%	9.0%	6.3%	4.4%	3.9%	2.4%	4.2%	4.8%		

Part V: Rewards & Recognition

Q14. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in												
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services			
Q14e Managers reco	gnize indiv	idual accor	nplishmer	<u>nts</u>									
Strongly agree	8.6%	15.9%	0.0%	15.4%	13.4%	9.4%	1.6%	10.4%	10.3%	8.8%	8.8%		
Agree	23.5%	27.5%	61.5%	30.8%	22.4%	37.5%	19.1%	20.8%	29.8%	29.8%	26.6%		
Neutral	21.0%	21.7%	15.4%	7.7%	25.4%	28.1%	22.4%	22.1%	17.1%	25.6%	21.7%		
Disagree	23.5%	20.3%	7.7%	15.4%	16.4%	21.9%	26.8%	15.6%	23.4%	20.9%	21.9%		
Strongly disagree	19.8%	13.0%	7.7%	23.1%	22.4%	3.1%	29.0%	31.2%	19.0%	14.9%	20.2%		
Not apply	3.7%	1.4%	7.7%	7.7%	0.0%	0.0%	1.1%	0.0%	0.4%	0.0%	0.9%		

Part V: Rewards & Recognition

Q14. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in												
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Public services							
Q14f Poor performa	nce is dealt	with effect	ively by n	nanagers in	my work	<u>unit</u>							
Strongly agree	3.7%	5.8%	15.4%	0.0%	1.5%	3.1%	2.7%	3.9%	4.0%	3.3%	3.6%		
Agree	18.5%	17.4%	23.1%	15.4%	11.9%	31.3%	13.1%	16.9%	19.0%	18.6%	17.5%		
Neutral	23.5%	27.5%	7.7%	30.8%	20.9%	18.8%	19.1%	26.0%	23.4%	22.8%	22.6%		
Disagree	25.9%	17.4%	23.1%	23.1%	32.8%	28.1%	25.1%	18.2%	25.4%	27.0%	25.1%		
Strongly disagree	23.5%	27.5%	15.4%	23.1%	25.4%	18.8%	38.3%	33.8%	25.8%	26.0%	28.2%		
Not apply	4.9%	4.3%	15.4%	7.7%	7.5%	0.0%	1.6%	1.3%	2.4%	2.3%	3.0%		

Part V: Rewards & Recognition

Q14. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in												
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services			
Q14g City should red	cognize acc	omplishme	ent more										
Strongly agree	39.5%	36.2%	38.5%	38.5%	40.3%	25.0%	51.4%	48.1%	42.9%	38.1%	42.2%		
Agree	38.3%	34.8%	46.2%	23.1%	31.3%	40.6%	35.0%	35.1%	35.7%	36.7%	35.7%		
Neutral	18.5%	20.3%	7.7%	23.1%	23.9%	25.0%	9.8%	13.0%	17.5%	20.5%	17.3%		
Disagree	1.2%	5.8%	0.0%	7.7%	0.0%	9.4%	2.2%	0.0%	2.4%	2.8%	2.5%		
Strongly disagree	1.2%	1.4%	0.0%	0.0%	3.0%	0.0%	1.1%	3.9%	0.8%	1.4%	1.4%		
Not apply	1.2%	1.4%	7.7%	7.7%	1.5%	0.0%	0.5%	0.0%	0.8%	0.5%	0.9%		

Part V: Rewards & Recognition

N=1002	Q27 Department work in										Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ devel-opment	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q15 Most emphasis											
Adequate recognition	7.4%	13.0%	15.4%	7.7%	17.9%	15.6%	15.8%	15.6%	14.7%	15.3%	14.6%
Evaluate fairly	7.4%	4.3%	0.0%	0.0%	7.5%	3.1%	1.6%	5.2%	3.6%	7.0%	4.6%
Rewards and recognitions fairly distributed	9.9%	7.2%	7.7%	0.0%	11.9%	3.1%	7.1%	5.2%	6.3%	5.6%	6.8%
Promotions awarded fairly	23.5%	13.0%	7.7%	23.1%	6.0%	28.1%	24.6%	18.2%	25.8%	20.9%	21.4%
Managers recognize individual accomplishments	4.9%	5.8%	0.0%	7.7%	10.4%	3.1%	10.9%	6.5%	4.0%	3.7%	6.0%

Part V: Rewards & Recognition

N=1002		Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services			
Q15 Most emphasis (Cont.)													
Poor performance dealt with by managers	16.0%	24.6%	30.8%	23.1%	22.4%	31.3%	21.9%	18.2%	19.4%	29.3%	22.8%		
Recognize accomplishments more	6.2%	15.9%	7.7%	23.1%	7.5%	6.3%	9.8%	10.4%	11.5%	4.7%	9.2%		
None needed	24.7%	15.9%	30.8%	15.4%	16.4%	9.4%	8.2%	20.8%	14.7%	13.5%	14.8%		

Part V: Rewards & Recognition

N=1002				Q2	7 Departi	nent work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q15 Second emphasis											
Adequate recognition	7.4%	13.0%	15.4%	0.0%	9.0%	3.1%	16.9%	10.4%	11.5%	11.2%	11.6%
Evaluate fairly	7.4%	7.2%	0.0%	7.7%	6.0%	6.3%	6.0%	7.8%	4.0%	6.0%	5.8%
Rewards and recognitions fairly distributed	9.9%	8.7%	0.0%	7.7%	14.9%	12.5%	13.7%	15.6%	14.7%	10.7%	12.6%
Promotions awarded fairly	13.6%	8.7%	7.7%	7.7%	19.4%	6.3%	9.8%	10.4%	11.1%	14.4%	11.9%
Managers recognize individual accomplishments	7.4%	10.1%	15.4%	0.0%	7.5%	12.5%	12.0%	11.7%	8.3%	7.4%	9.2%

Part V: Rewards & Recognition

N=1002				Q2	27 Departi	ment work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q15 Second emphasis (Cont.)											
Poor performance dealt with by managers	12.3%	14.5%	7.7%	30.8%	7.5%	21.9%	14.8%	11.7%	13.9%	13.0%	13.6%
Recognize accomplishments more	11.1%	7.2%	7.7%	7.7%	6.0%	12.5%	10.9%	3.9%	11.1%	7.9%	9.2%
None needed	30.9%	30.4%	46.2%	38.5%	29.9%	25.0%	15.8%	28.6%	25.4%	29.3%	26.2%

Part V: Rewards & Recognition

N=1002	Q27 Department work in										Total
	No	Admin- istrative	City man- ager	City clerk/ city	Comm & econ		Fire	Parks and recrea-		Public	
	response	services	office	attorney	devel- opment	Finance	Rescue	tion	Police	services	
Q15 Most emphasis											
Adequate recognition	14.8%	26.1%	30.8%	7.7%	26.9%	18.8%	32.8%	26.0%	26.2%	26.5%	26.1%
Evaluate fairly	14.8%	11.6%	0.0%	7.7%	13.4%	9.4%	7.7%	13.0%	7.5%	13.0%	10.4%
Rewards and recognitions fairly distributed	19.8%	15.9%	7.7%	7.7%	26.9%	15.6%	20.8%	20.8%	21.0%	16.3%	19.4%
Promotions awarded fairly	37.0%	21.7%	15.4%	30.8%	25.4%	34.4%	34.4%	28.6%	36.9%	35.3%	33.2%
Managers recognize individual accomplishments	12.3%	15.9%	15.4%	7.7%	17.9%	15.6%	23.0%	18.2%	12.3%	11.2%	15.2%

Part V: Rewards & Recognition

N=1002				Q2	27 Departi	ment work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q15 Most emphasis (Cont.)											
Poor performance dealt with by managers	28.4%	39.1%	38.5%	53.8%	29.9%	53.1%	36.6%	29.9%	33.3%	42.3%	36.3%
Recognize accomplishments more	17.3%	23.2%	15.4%	30.8%	13.4%	18.8%	20.8%	14.3%	22.6%	12.6%	18.4%
None needed	24.7%	15.9%	30.8%	15.4%	16.4%	9.4%	8.2%	20.8%	14.7%	13.5%	14.8%

Part V: Rewards & Recognition

Q16. Overall, how satisfied are you with the level of rewards and recognition that is currently given by the City to employees in your work unit?

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q16 Satisfaction w	ith level of	rewards & 1	recognitio	<u>n</u>							
Very satisfied	0.0%	4.3%	0.0%	7.7%	3.0%	6.3%	0.5%	3.9%	5.2%	6.0%	3.8%
Satisfied	19.8%	15.9%	15.4%	23.1%	20.9%	31.3%	11.5%	16.9%	25.4%	20.0%	19.7%
Neutral	33.3%	26.1%	38.5%	23.1%	26.9%	15.6%	23.0%	27.3%	21.4%	27.9%	25.2%
Dissatisfied	23.5%	34.8%	30.8%	23.1%	19.4%	28.1%	32.2%	28.6%	24.2%	28.4%	27.4%
Very dissatisfied	14.8%	10.1%	0.0%	15.4%	28.4%	12.5%	30.1%	20.8%	20.6%	13.0%	19.5%
Don't know	8.6%	8.7%	15.4%	7.7%	1.5%	6.3%	2.7%	2.6%	3.2%	4.7%	4.4%

Part V: Rewards & Recognition

Q17. Overall, how satisfied are you with your current employment with the City of Fort Lauderdale?

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q17 Satisfaction wi	th current e	mploymen	<u>t</u>									
Very satisfied	22.2%	27.5%	23.1%	23.1%	13.4%	18.8%	10.9%	26.0%	25.8%	27.0%	22.1%	
Satisfied	33.3%	34.8%	53.8%	15.4%	43.3%	50.0%	51.4%	35.1%	46.0%	41.4%	43.0%	
Neutral	24.7%	18.8%	7.7%	15.4%	13.4%	9.4%	13.1%	16.9%	11.5%	14.9%	14.6%	
Dissatisfied	14.8%	13.0%	15.4%	23.1%	17.9%	18.8%	15.8%	14.3%	10.7%	9.8%	13.2%	
Very dissatisfied	4.9%	2.9%	0.0%	15.4%	10.4%	0.0%	7.7%	5.2%	5.2%	6.5%	6.0%	
Don't know	0.0%	2.9%	0.0%	7.7%	1.5%	3.1%	1.1%	2.6%	0.8%	0.5%	1.2%	

Part V: Rewards & Recognition

Q18. Compared to a year ago, how do you think the quality of your employment with the City of Fort Lauderdale has changed?

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q18 Compared to o	ne year ago,	quality of	employme	ent has cha	nged						
Much better	1.2%	4.3%	7.7%	0.0%	3.0%	6.3%	2.2%	9.1%	6.0%	4.2%	4.4%
Somewhat better	16.0%	13.0%	7.7%	0.0%	9.0%	3.1%	9.8%	14.3%	17.5%	13.0%	13.1%
About the same	45.7%	46.4%	46.2%	53.8%	40.3%	40.6%	34.4%	39.0%	42.5%	47.0%	42.2%
Somewhat worse	18.5%	23.2%	15.4%	15.4%	28.4%	31.3%	35.5%	22.1%	19.0%	21.9%	24.1%
Much worse	13.6%	2.9%	7.7%	15.4%	14.9%	9.4%	13.1%	9.1%	11.1%	7.4%	10.4%
Don't know	4.9%	10.1%	15.4%	15.4%	4.5%	9.4%	4.9%	6.5%	4.0%	6.5%	5.9%

Part VI: Strategic Direction

Q19. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q19a Know city's vi	sion for the	future & h	ow my de	pt contribu	<u>tes</u>							
Strongly agree	4.9%	2.9%	7.7%	15.4%	1.5%	3.1%	1.6%	1.3%	5.2%	9.3%	4.8%	
Agree	12.3%	14.5%	30.8%	15.4%	16.4%	25.0%	15.3%	20.8%	21.8%	23.7%	19.5%	
Neutral	23.5%	29.0%	15.4%	7.7%	23.9%	6.3%	27.3%	33.8%	31.0%	25.6%	26.8%	
Disagree	34.6%	18.8%	30.8%	15.4%	31.3%	43.8%	36.1%	18.2%	29.0%	26.0%	29.0%	
Strongly disagree	21.0%	29.0%	15.4%	30.8%	23.9%	18.8%	18.6%	22.1%	11.1%	13.5%	17.3%	
Not apply	3.7%	5.8%	0.0%	15.4%	3.0%	3.1%	1.1%	3.9%	2.0%	1.9%	2.6%	

Part VI: Strategic Direction

Q19. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q19b Know departm	nent's perfor	rmance goa	<u>lls</u>								
Strongly agree	7.4%	13.0%	15.4%	15.4%	9.0%	15.6%	3.8%	3.9%	10.3%	7.4%	8.2%
Agree	24.7%	34.8%	46.2%	15.4%	23.9%	37.5%	26.2%	26.0%	34.9%	36.3%	31.3%
Neutral	25.9%	23.2%	0.0%	23.1%	19.4%	15.6%	23.5%	26.0%	26.6%	21.4%	23.4%
Disagree	30.9%	17.4%	23.1%	15.4%	32.8%	18.8%	27.3%	18.2%	19.4%	21.4%	22.9%
Strongly disagree	8.6%	10.1%	15.4%	23.1%	13.4%	12.5%	18.6%	22.1%	7.5%	12.1%	12.8%
Not apply	2.5%	1.4%	0.0%	7.7%	1.5%	0.0%	0.5%	3.9%	1.2%	1.4%	1.5%

Part VI: Strategic Direction

Q19. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q19c Know how my	job suppor	ts long ran	ge goals									
Strongly agree	7.4%	10.1%	15.4%	23.1%	7.5%	12.5%	3.8%	6.5%	9.5%	11.2%	8.7%	
Agree	29.6%	26.1%	46.2%	23.1%	22.4%	31.3%	26.2%	29.9%	28.2%	43.7%	31.1%	
Neutral	22.2%	20.3%	15.4%	7.7%	28.4%	31.3%	29.5%	26.0%	31.0%	19.1%	25.6%	
Disagree	25.9%	33.3%	7.7%	23.1%	25.4%	18.8%	25.1%	13.0%	17.1%	16.7%	20.6%	
Strongly disagree	9.9%	8.7%	15.4%	15.4%	14.9%	3.1%	14.2%	19.5%	11.1%	7.9%	11.5%	
Not apply	4.9%	1.4%	0.0%	7.7%	1.5%	3.1%	1.1%	5.2%	3.2%	1.4%	2.5%	

Part VI: Strategic Direction

Q19. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q19d City departmen	nts work we	ell together										
Strongly agree	1.2%	5.8%	15.4%	0.0%	1.5%	3.1%	1.6%	3.9%	3.6%	7.0%	3.9%	
Agree	24.7%	24.6%	30.8%	53.8%	17.9%	28.1%	26.8%	19.5%	26.6%	22.3%	24.8%	
Neutral	28.4%	30.4%	15.4%	15.4%	29.9%	18.8%	36.1%	40.3%	37.3%	27.0%	32.2%	
Disagree	22.2%	23.2%	23.1%	7.7%	20.9%	28.1%	22.4%	15.6%	19.8%	27.4%	22.3%	
Strongly disagree	21.0%	13.0%	7.7%	15.4%	28.4%	18.8%	9.8%	16.9%	8.7%	14.0%	13.7%	
Not apply	2.5%	2.9%	7.7%	7.7%	1.5%	3.1%	3.3%	3.9%	4.0%	2.3%	3.2%	

Part VI: Strategic Direction

Q19. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q19e City is moving	in right dir	rection									
Strongly agree	3.7%	4.3%	15.4%	0.0%	3.0%	3.1%	3.3%	3.9%	7.9%	7.4%	5.6%
Agree	16.0%	21.7%	23.1%	30.8%	16.4%	21.9%	18.0%	24.7%	23.8%	21.4%	21.1%
Neutral	39.5%	42.0%	30.8%	23.1%	37.3%	43.8%	37.7%	36.4%	41.7%	39.1%	39.2%
Disagree	22.2%	14.5%	23.1%	15.4%	19.4%	18.8%	25.1%	10.4%	15.9%	20.0%	18.9%
Strongly disagree	16.0%	17.4%	0.0%	23.1%	17.9%	9.4%	11.5%	16.9%	8.3%	8.8%	11.7%
Not apply	2.5%	0.0%	7.7%	7.7%	6.0%	3.1%	4.4%	7.8%	2.4%	3.3%	3.6%

Part VI: Strategic Direction

Q19. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q19f Managers real	istic in expe	ectations of	employee	performar	<u>ice</u>							
Strongly agree	7.4%	14.5%	7.7%	7.7%	6.0%	15.6%	1.6%	9.1%	8.3%	6.5%	7.2%	
Agree	23.5%	24.6%	38.5%	15.4%	29.9%	56.3%	25.1%	33.8%	36.5%	37.7%	32.5%	
Neutral	25.9%	27.5%	15.4%	23.1%	17.9%	12.5%	25.7%	20.8%	24.6%	23.7%	23.7%	
Disagree	27.2%	18.8%	15.4%	23.1%	23.9%	12.5%	24.0%	16.9%	16.7%	18.6%	19.9%	
Strongly disagree	14.8%	13.0%	23.1%	15.4%	22.4%	3.1%	20.8%	19.5%	12.7%	11.2%	15.1%	
Not apply	1.2%	1.4%	0.0%	15.4%	0.0%	0.0%	2.7%	0.0%	1.2%	2.3%	1.7%	

Part VI: Strategic Direction

Q19. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in												
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services			
Q19g Staff in my department are organized effectively													
Strongly agree	6.2%	7.2%	15.4%	7.7%	7.5%	12.5%	2.2%	2.6%	9.5%	8.8%	7.1%		
Agree	25.9%	34.8%	23.1%	7.7%	28.4%	40.6%	21.9%	26.0%	31.0%	26.5%	27.5%		
Neutral	32.1%	23.2%	30.8%	15.4%	17.9%	15.6%	25.7%	28.6%	21.8%	31.2%	25.5%		
Disagree	25.9%	18.8%	7.7%	30.8%	26.9%	21.9%	27.9%	23.4%	20.6%	20.0%	22.8%		
Strongly disagree	9.9%	14.5%	15.4%	30.8%	17.9%	9.4%	20.8%	18.2%	14.7%	11.2%	15.2%		
Not apply	0.0%	1.4%	7.7%	7.7%	1.5%	0.0%	1.6%	1.3%	2.4%	2.3%	1.9%		

Part VI: Strategic Direction

Q19. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q19h Employees in	work unit h	ighly motiv	vated abou	ıt goal								
Strongly agree	9.9%	5.8%	7.7%	7.7%	14.9%	9.4%	13.7%	9.1%	17.5%	6.0%	11.6%	
Agree	21.0%	31.9%	46.2%	38.5%	13.4%	31.3%	31.1%	28.6%	28.2%	31.2%	28.5%	
Neutral	25.9%	20.3%	15.4%	7.7%	23.9%	21.9%	23.5%	19.5%	17.9%	27.9%	22.4%	
Disagree	27.2%	29.0%	23.1%	15.4%	26.9%	28.1%	21.3%	22.1%	20.2%	16.3%	21.6%	
Strongly disagree	13.6%	11.6%	7.7%	23.1%	19.4%	9.4%	8.7%	20.8%	14.3%	18.1%	14.6%	
Not apply	2.5%	1.4%	0.0%	7.7%	1.5%	0.0%	1.6%	0.0%	2.0%	0.5%	1.4%	

Part VI: Strategic Direction

Q19. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q19i I seldom waste	time becau	se I don't k	now what	to do							
Strongly agree	22.2%	40.6%	38.5%	61.5%	29.9%	50.0%	26.2%	23.4%	29.4%	26.0%	29.0%
Agree	35.8%	27.5%	30.8%	15.4%	35.8%	34.4%	32.8%	23.4%	38.5%	44.2%	35.8%
Neutral	18.5%	11.6%	7.7%	15.4%	11.9%	6.3%	12.6%	7.8%	10.3%	8.4%	10.9%
Disagree	6.2%	5.8%	7.7%	0.0%	6.0%	3.1%	13.1%	16.9%	10.3%	10.2%	10.0%
Strongly disagree	9.9%	11.6%	0.0%	0.0%	9.0%	0.0%	8.7%	22.1%	7.9%	8.4%	9.3%
Not apply	7.4%	2.9%	15.4%	7.7%	7.5%	6.3%	6.6%	6.5%	3.6%	2.8%	5.0%

Part VI: Strategic Direction

Q20. If the City were to make improvements in the areas listed above, which TWO items do you think should be emphasized most over the next two years in order to help you do your job better. If you do not think improvements are needed in any of these areas, please circle NONE NEEDED.

N=1002			Total								
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q20 Most needed improvement										_	
Know City's vision	16.0%	18.8%	15.4%	23.1%	16.4%	12.5%	9.8%	19.5%	14.7%	17.7%	15.4%
Know dept/division goals	8.6%	5.8%	0.0%	7.7%	4.5%	3.1%	7.7%	3.9%	4.0%	6.0%	5.6%
Know how my job supports goal	2.5%	1.4%	0.0%	0.0%	3.0%	0.0%	3.8%	2.6%	4.0%	2.3%	2.9%
Depts. work well together	13.6%	14.5%	15.4%	0.0%	25.4%	31.3%	8.7%	10.4%	12.7%	13.0%	13.4%
City moving in right direction	9.9%	4.3%	15.4%	7.7%	10.4%	12.5%	10.4%	7.8%	5.6%	5.1%	7.5%
Managers realistic in employee expectation	16.0%	20.3%	23.1%	23.1%	14.9%	3.1%	26.2%	16.9%	13.9%	13.5%	16.9%

Part VI: Strategic Direction

N=1002	Q27 Department work in									Total	
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q20 Most needed improvement	(Cont.)										
Staff in dept are organized effectively	3.7%	7.2%	0.0%	30.8%	6.0%	18.8%	14.8%	7.8%	12.3%	8.8%	10.5%
Employees in my work unit are highly motivated about goals	3.7%	11.6%	0.0%	0.0%	9.0%	6.3%	5.5%	6.5%	8.7%	11.6%	8.1%
I seldom waste time because I don't know what to do	0.0%	1.4%	0.0%	0.0%	0.0%	3.1%	0.5%	1.3%	0.4%	0.9%	0.7%
None needed	25.9%	14.5%	30.8%	7.7%	10.4%	9.4%	12.6%	23.4%	23.8%	20.9%	19.2%

Part VI: Strategic Direction

Q20. If the City were to make improvements in the areas listed above, which TWO items do you think should be emphasized most over the next two years in order to help you do your job better. If you do not think improvements are needed in any of these areas, please circle NONE NEEDED.

N=1002				Q2	27 Departi	ment work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ devel-opment	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q20 Second improvement											
Know City's vision	3.7%	4.3%	15.4%	0.0%	7.5%	18.8%	14.2%	6.5%	7.9%	7.0%	8.5%
Know dept/division goals	7.4%	5.8%	7.7%	0.0%	6.0%	9.4%	7.1%	14.3%	4.4%	9.3%	7.3%
Know how my job supports goal	2.5%	2.9%	0.0%	0.0%	9.0%	3.1%	4.4%	3.9%	6.3%	5.1%	4.9%
Depts. work well together	11.1%	7.2%	0.0%	15.4%	11.9%	3.1%	4.9%	10.4%	5.2%	16.3%	9.0%
City moving in right direction	11.1%	11.6%	0.0%	7.7%	6.0%	9.4%	8.2%	2.6%	7.1%	7.0%	7.5%
Managers realistic in employee expectation	6.2%	14.5%	15.4%	7.7%	10.4%	0.0%	6.6%	6.5%	8.7%	4.7%	7.4%

Part VI: Strategic Direction

N=1002								Total			
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q20 Second improvement (Co	<u>nt.)</u>										
Staff in dept are organized effectively	7.4%	15.9%	15.4%	30.8%	14.9%	12.5%	20.8%	9.1%	13.5%	11.6%	14.1%
Employees in my work unit are highly motivated about goals	17.3%	11.6%	0.0%	7.7%	16.4%	21.9%	11.5%	11.7%	8.7%	9.3%	11.3%
I seldom waste time because I don't know what to do	0.0%	0.0%	0.0%	0.0%	0.0%	3.1%	0.5%	2.6%	1.2%	1.9%	1.1%
None needed	33.3%	26.1%	46.2%	30.8%	17.9%	18.8%	21.9%	32.5%	36.9%	27.9%	29.0%

Part VI: Strategic Direction

Q20. If the City were to make improvements in the areas listed above, which TWO items do you think should be emphasized most over the next two years in order to help you do your job better. If you do not think improvements are needed in any of these areas, please circle NONE NEEDED. (both selections)

N=1002				Q2	27 Departi	nent work	in				Total
	No	Admin- istrative	City man- ager	City clerk/ city	Comm & econ	-	Fire	Parks and recrea-	- ·	Public	
	response	services	office	attorney	devel- opment	Finance	Rescue	tion	Police	services	
Q20 Most needed improvement											
Know City's vision	19.8%	23.2%	30.8%	23.1%	23.9%	31.3%	24.0%	26.0%	22.6%	24.7%	23.9%
Know dept/division goals	16.0%	11.6%	7.7%	7.7%	10.4%	12.5%	14.8%	18.2%	8.3%	15.3%	12.9%
Know how my job supports goal	4.9%	4.3%	0.0%	0.0%	11.9%	3.1%	8.2%	6.5%	10.3%	7.4%	7.8%
Depts. work well together	24.7%	21.7%	15.4%	15.4%	37.3%	34.4%	13.7%	20.8%	17.9%	29.3%	22.4%
City moving in right direction	21.0%	15.9%	15.4%	15.4%	16.4%	21.9%	18.6%	10.4%	12.7%	12.1%	15.0%
Managers realistic in employee expectation	22.2%	34.8%	38.5%	30.8%	25.4%	3.1%	32.8%	23.4%	22.6%	18.1%	24.3%

Part VI: Strategic Direction

N=1002								Total			
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
					opinent						
Q20 Most needed improvement	(Cont.)										
Staff in dept are organized effectively	11.1%	23.2%	15.4%	61.5%	20.9%	31.3%	35.5%	16.9%	25.8%	20.5%	24.6%
Employees in my work unit are highly motivated about goals	21.0%	23.2%	0.0%	7.7%	25.4%	28.1%	16.9%	18.2%	17.5%	20.9%	19.4%
I seldom waste time because I don't know what to do	0.0%	1.4%	0.0%	0.0%	0.0%	6.3%	1.1%	3.9%	1.6%	2.8%	1.8%
None needed	25.9%	14.5%	30.8%	7.7%	10.4%	9.4%	12.6%	23.4%	23.8%	20.9%	19.2%

Part VI: Strategic Direction

Q21. Overall, how satisfied are you with the strategic direction that is provided by senior City leaders?

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q21 Satisfaction wi	th strategic	direction p	rovided b	y senior Ci	ty leaders							
Very satisfied	1.2%	2.9%	7.7%	0.0%	1.5%	3.1%	0.0%	2.6%	5.6%	6.0%	3.5%	
Satisfied	12.3%	23.2%	15.4%	23.1%	16.4%	25.0%	16.4%	19.5%	23.9%	22.3%	20.3%	
Neutral	40.7%	23.2%	30.8%	30.8%	29.9%	28.1%	36.1%	35.1%	31.9%	28.4%	32.0%	
Dissatisfied	21.0%	26.1%	30.8%	0.0%	25.4%	31.3%	21.9%	22.1%	17.5%	25.6%	22.2%	
Very dissatisfied	21.0%	18.8%	7.7%	38.5%	22.4%	6.3%	20.2%	11.7%	15.1%	12.6%	16.4%	
Don't know	3.7%	5.8%	7.7%	7.7%	4.5%	6.3%	5.5%	9.1%	6.0%	5.1%	5.7%	

Q22. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q22a Receive adequ	ate training	to perform	job respo	onsibilities							
Strongly agree	11.1%	20.3%	23.1%	7.7%	10.4%	15.6%	7.7%	15.6%	17.1%	11.7%	13.3%
Agree	34.6%	37.7%	38.5%	38.5%	32.8%	34.4%	38.3%	35.1%	35.5%	33.6%	35.5%
Neutral	27.2%	17.4%	7.7%	0.0%	20.9%	25.0%	15.8%	20.8%	12.0%	21.0%	17.7%
Disagree	18.5%	15.9%	7.7%	30.8%	28.4%	21.9%	27.3%	16.9%	15.5%	23.4%	20.9%
Strongly disagree	7.4%	8.7%	7.7%	23.1%	4.5%	3.1%	10.4%	6.5%	19.1%	8.4%	11.0%
Not apply	1.2%	0.0%	15.4%	0.0%	3.0%	0.0%	0.5%	5.2%	0.8%	1.9%	1.6%

Q22. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q22b Receive constr	ructive feed	back from	immediate	e superviso	<u>r</u>						
Strongly agree	13.6%	20.3%	23.1%	7.7%	17.9%	21.9%	10.9%	18.2%	18.3%	14.0%	15.8%
Agree	30.9%	40.6%	38.5%	61.5%	41.8%	50.0%	53.0%	27.3%	46.8%	38.1%	42.7%
Neutral	21.0%	14.5%	15.4%	0.0%	10.4%	21.9%	15.3%	23.4%	13.9%	17.7%	16.2%
Disagree	22.2%	14.5%	7.7%	15.4%	14.9%	6.3%	10.9%	15.6%	8.7%	18.6%	13.7%
Strongly disagree	9.9%	10.1%	15.4%	15.4%	14.9%	0.0%	9.8%	15.6%	11.5%	10.7%	11.1%
Not apply	2.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.8%	0.9%	0.6%

Q22. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in												
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services			
Q22c Adequate career opportunities available for me at City													
Strongly agree	6.2%	4.3%	23.1%	7.7%	6.0%	6.3%	4.9%	13.0%	14.3%	7.0%	8.8%		
Agree	28.4%	20.3%	15.4%	7.7%	14.9%	18.8%	45.9%	29.9%	38.1%	22.3%	30.6%		
Neutral	19.8%	24.6%	23.1%	23.1%	17.9%	28.1%	27.3%	24.7%	19.8%	25.1%	23.3%		
Disagree	25.9%	20.3%	15.4%	30.8%	29.9%	12.5%	11.5%	20.8%	12.3%	27.9%	19.3%		
Strongly disagree	17.3%	27.5%	15.4%	23.1%	29.9%	25.0%	8.2%	11.7%	13.5%	13.0%	15.2%		
Not apply	2.5%	2.9%	7.7%	7.7%	1.5%	9.4%	2.2%	0.0%	2.0%	4.7%	2.9%		

Q22. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q22d City does good	l job prepar	ing employ	ees for pr	omotions								
Strongly agree	3.7%	7.2%	7.7%	0.0%	1.5%	0.0%	0.5%	5.2%	3.2%	3.3%	3.0%	
Agree	6.2%	8.7%	7.7%	7.7%	6.0%	25.0%	12.6%	10.4%	10.3%	10.7%	10.5%	
Neutral	27.2%	17.4%	30.8%	15.4%	28.4%	28.1%	21.3%	27.3%	26.2%	19.1%	23.5%	
Disagree	28.4%	36.2%	30.8%	30.8%	23.9%	21.9%	33.3%	20.8%	31.3%	38.6%	31.7%	
Strongly disagree	30.9%	30.4%	15.4%	38.5%	38.8%	25.0%	29.0%	35.1%	24.6%	23.7%	27.9%	
Not apply	3.7%	0.0%	7.7%	7.7%	1.5%	0.0%	3.3%	1.3%	4.4%	4.7%	3.4%	

Q22. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q22e Orientation pro	ograms for	new emplo	yees are e	ffective								
Strongly agree	3.7%	4.3%	7.7%	15.4%	4.5%	9.4%	5.5%	10.4%	4.4%	7.0%	5.9%	
Agree	27.2%	27.5%	30.8%	7.7%	22.4%	25.0%	41.0%	22.1%	28.6%	26.0%	28.8%	
Neutral	38.3%	18.8%	30.8%	7.7%	43.3%	15.6%	28.4%	28.6%	35.3%	32.1%	31.4%	
Disagree	22.2%	21.7%	0.0%	30.8%	13.4%	15.6%	7.7%	14.3%	9.9%	13.5%	13.0%	
Strongly disagree	6.2%	14.5%	23.1%	38.5%	10.4%	21.9%	13.1%	15.6%	9.1%	9.8%	11.7%	
Not apply	2.5%	13.0%	7.7%	0.0%	6.0%	12.5%	4.4%	9.1%	12.7%	11.6%	9.2%	

Q22. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q22f I am familiar w	vith Organiz	zational De	velopmen	t & Trainir	ng program	<u>1S</u>						
Strongly agree	3.7%	14.5%	23.1%	7.7%	6.0%	0.0%	1.6%	11.7%	4.4%	5.1%	5.5%	
Agree	40.7%	29.0%	46.2%	38.5%	43.3%	50.0%	30.1%	32.5%	24.2%	30.2%	31.4%	
Neutral	24.7%	18.8%	7.7%	0.0%	20.9%	34.4%	32.2%	16.9%	31.7%	26.5%	26.7%	
Disagree	19.8%	20.3%	7.7%	38.5%	20.9%	12.5%	18.6%	18.2%	19.0%	26.0%	20.6%	
Strongly disagree	7.4%	15.9%	15.4%	15.4%	7.5%	3.1%	13.1%	18.2%	15.9%	8.4%	12.3%	
Not apply	3.7%	1.4%	0.0%	0.0%	1.5%	0.0%	4.4%	2.6%	4.8%	3.7%	3.5%	

Q22. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q22g Organizationa	l Developm	ent & Train	ning progi	ams I have	attended a	are effectiv	<u>'e</u>					
Strongly agree	2.5%	11.6%	15.4%	7.7%	7.5%	9.4%	1.1%	10.4%	5.6%	5.6%	5.7%	
Agree	24.7%	26.1%	23.1%	7.7%	25.4%	31.3%	25.1%	33.8%	23.4%	28.8%	26.1%	
Neutral	38.3%	23.2%	30.8%	23.1%	34.3%	31.3%	29.0%	24.7%	29.4%	27.4%	29.1%	
Disagree	12.3%	10.1%	7.7%	15.4%	11.9%	6.3%	10.4%	6.5%	9.9%	16.7%	11.5%	
Strongly disagree	4.9%	13.0%	7.7%	7.7%	7.5%	6.3%	8.2%	9.1%	7.1%	2.3%	6.7%	
Not apply	17.3%	15.9%	15.4%	38.5%	13.4%	15.6%	26.2%	15.6%	24.6%	19.1%	20.9%	

Note: Data May Not Match the Charts Because "Not Apply" Responses Are Included in the Data Shown in This Section

Part VII: Professional Development

N=1002	Q27 Department work in					Total					
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q23 Most needed improvement											
Receive adequate training for job responsibilities	12.3%	11.6%	7.7%	7.7%	16.4%	15.6%	21.3%	13.0%	21.8%	17.7%	17.8%
Constructive feedback from supervisor	12.3%	13.0%	7.7%	15.4%	10.4%	3.1%	10.9%	11.7%	7.5%	11.2%	10.2%
Adequate career opportunities	14.8%	21.7%	23.1%	15.4%	35.8%	18.8%	7.1%	16.9%	9.9%	14.9%	14.5%
Preparing for promotions	29.6%	20.3%	23.1%	38.5%	16.4%	28.1%	37.7%	27.3%	25.0%	28.8%	28.0%
Orientation effective	0.0%	7.2%	0.0%	7.7%	4.5%	6.3%	5.5%	1.3%	4.4%	3.3%	4.0%

Part VII: Professional Development

N=1002		Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services			
Q23 Most needed improvement	(Cont.)												
Familiar with City's Organizational Development & Training programs	4.9%	1.4%	7.7%	7.7%	4.5%	3.1%	2.7%	6.5%	5.6%	2.8%	4.1%		
Development & Training programs I have attended are effective	1.2%	4.3%	0.0%	0.0%	1.5%	6.3%	1.6%	2.6%	3.6%	0.5%	2.2%		
None needed	24.7%	20.3%	30.8%	7.7%	10.4%	18.8%	13.1%	20.8%	22.2%	20.9%	19.3%		

Part VII: Professional Development

N=1002	Q27 Department work in		Total								
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q23 Second needed improveme	<u>nt</u>										
Receive adequate training for job responsibilities	8.6%	5.8%	0.0%	15.4%	9.0%	12.5%	13.7%	3.9%	7.1%	9.3%	8.9%
Constructive feedback from supervisor	8.6%	8.7%	15.4%	0.0%	4.5%	0.0%	7.1%	7.8%	8.3%	8.4%	7.6%
Adequate career opportunities	14.8%	11.6%	15.4%	23.1%	14.9%	15.6%	4.9%	7.8%	13.5%	12.1%	11.5%
Preparing for promotions	21.0%	27.5%	7.7%	7.7%	31.3%	28.1%	20.8%	27.3%	16.7%	23.3%	21.9%
Orientation effective	7.4%	5.8%	7.7%	15.4%	13.4%	3.1%	9.8%	10.4%	5.6%	4.7%	7.3%

Part VII: Professional Development

N=1002				Q2	7 Departi	nent work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q23 Second needed improveme	ent (Cont.)										
Familiar with City's Organizational Development & Training programs	1.2%	7.2%	7.7%	7.7%	4.5%	6.3%	8.7%	6.5%	9.1%	12.1%	8.3%
Development & Training programs I have attended are effective	2.5%	4.3%	7.7%	0.0%	6.0%	0.0%	7.1%	5.2%	6.7%	3.7%	5.2%
None needed	35.8%	29.0%	38.5%	30.8%	16.4%	34.4%	27.9%	31.2%	32.9%	26.5%	29.4%

Part VII: Professional Development

N=1002				Q2	27 Departi	nent work	in				Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q23 Most needed improvement											
Receive adequate training for job responsibilities	21.0%	17.4%	7.7%	23.1%	25.4%	28.1%	35.0%	16.9%	29.0%	27.0%	26.6%
Constructive feedback from supervisor	21.0%	21.7%	23.1%	15.4%	14.9%	3.1%	18.0%	19.5%	15.9%	19.5%	17.8%
Adequate career opportunities	29.6%	33.3%	38.5%	38.5%	50.7%	34.4%	12.0%	24.7%	23.4%	27.0%	25.9%
Preparing for promotions	50.6%	47.8%	30.8%	46.2%	47.8%	56.3%	58.5%	54.5%	41.7%	52.1%	49.9%
Orientation effective	7.4%	13.0%	7.7%	23.1%	17.9%	9.4%	15.3%	11.7%	9.9%	7.9%	11.3%

Part VII: Professional Development

N=1002		Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ devel-opment	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services			
Q23 Most needed improvement	(Cont.)												
Familiar with City's Organizational Development & Training programs	6.2%	8.7%	15.4%	15.4%	9.0%	9.4%	11.5%	13.0%	14.7%	14.9%	12.4%		
Development & Training programs I have attended are effective	3.7%	8.7%	7.7%	0.0%	7.5%	6.3%	8.7%	7.8%	10.3%	4.2%	7.4%		
None needed	24.7%	20.3%	30.8%	7.7%	10.4%	18.8%	13.1%	20.8%	22.2%	20.9%	19.3%		

Part VIII: Perceptions of Management

Q24. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in												
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services			
Q24a Supervisor makes good use of my time													
Strongly agree	16.0%	23.2%	46.2%	0.0%	16.4%	21.9%	23.0%	18.2%	24.6%	22.8%	22.0%		
Agree	37.0%	39.1%	30.8%	53.8%	37.3%	46.9%	53.6%	42.9%	44.0%	45.1%	44.6%		
Neutral	22.2%	17.4%	15.4%	7.7%	20.9%	18.8%	14.2%	11.7%	14.3%	13.5%	15.3%		
Disagree	13.6%	11.6%	0.0%	15.4%	9.0%	12.5%	5.5%	10.4%	9.5%	10.2%	9.5%		
Strongly disagree	4.9%	7.2%	7.7%	23.1%	9.0%	0.0%	2.7%	14.3%	6.0%	5.6%	6.2%		
Not apply	6.2%	1.4%	0.0%	0.0%	7.5%	0.0%	1.1%	2.6%	1.6%	2.8%	2.5%		

Q24. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q24b Have confiden	nce in imme	diate super	visor's abi	lity to do h	nis/her job							
Strongly agree	21.0%	27.5%	46.2%	15.4%	23.9%	37.5%	30.1%	29.9%	34.1%	33.0%	30.6%	
Agree	34.6%	42.0%	30.8%	61.5%	28.4%	37.5%	43.7%	33.8%	37.7%	33.5%	37.2%	
Neutral	18.5%	11.6%	7.7%	0.0%	19.4%	9.4%	11.5%	10.4%	11.1%	15.3%	13.0%	
Disagree	12.3%	4.3%	0.0%	15.4%	16.4%	6.3%	8.7%	5.2%	7.1%	8.4%	8.4%	
Strongly disagree	8.6%	14.5%	7.7%	7.7%	11.9%	9.4%	6.0%	18.2%	9.5%	8.4%	9.7%	
Not apply	4.9%	0.0%	7.7%	0.0%	0.0%	0.0%	0.0%	2.6%	0.4%	1.4%	1.1%	

Q24. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q24c Have confiden	ce in divisi	on manage	r's ability	to do his/h	er job							
Strongly agree	9.9%	20.3%	30.8%	7.7%	16.4%	40.6%	13.7%	27.3%	28.2%	24.2%	22.0%	
Agree	33.3%	33.3%	30.8%	30.8%	28.4%	31.3%	27.9%	31.2%	32.1%	34.4%	31.6%	
Neutral	24.7%	15.9%	7.7%	15.4%	17.9%	3.1%	21.3%	16.9%	17.5%	18.6%	18.3%	
Disagree	14.8%	15.9%	0.0%	15.4%	14.9%	6.3%	15.3%	5.2%	8.7%	11.2%	11.5%	
Strongly disagree	8.6%	11.6%	7.7%	0.0%	19.4%	12.5%	17.5%	18.2%	11.1%	7.4%	12.3%	
Not apply	8.6%	2.9%	23.1%	30.8%	3.0%	6.3%	4.4%	1.3%	2.4%	4.2%	4.4%	

Q24. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q24d Have confider	ice in depar	tment direc	tor's abili	ty to lead n	ny departm	<u>ient</u>						
Strongly agree	16.0%	27.5%	38.5%	15.4%	13.4%	34.4%	3.8%	28.6%	27.0%	20.9%	20.1%	
Agree	37.0%	29.0%	23.1%	23.1%	22.4%	25.0%	15.3%	27.3%	37.3%	31.2%	28.8%	
Neutral	25.9%	17.4%	15.4%	15.4%	26.9%	25.0%	19.7%	23.4%	15.1%	22.8%	20.4%	
Disagree	12.3%	11.6%	0.0%	15.4%	14.9%	12.5%	23.5%	7.8%	8.7%	14.0%	13.5%	
Strongly disagree	4.9%	13.0%	15.4%	15.4%	22.4%	3.1%	35.0%	13.0%	9.1%	7.9%	14.7%	
Not apply	3.7%	1.4%	7.7%	15.4%	0.0%	0.0%	2.7%	0.0%	2.8%	3.3%	2.6%	

Q24. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q24e City manager's	s office does	s good job	managing	the city								
Strongly agree	7.4%	14.5%	38.5%	7.7%	6.0%	12.5%	4.4%	5.2%	9.1%	9.3%	8.5%	
Agree	17.3%	27.5%	23.1%	30.8%	23.9%	34.4%	23.5%	27.3%	25.0%	26.0%	25.0%	
Neutral	32.1%	23.2%	7.7%	15.4%	26.9%	28.1%	41.0%	32.5%	29.0%	32.6%	31.4%	
Disagree	22.2%	17.4%	7.7%	30.8%	22.4%	12.5%	18.0%	13.0%	13.9%	17.2%	16.9%	
Strongly disagree	18.5%	15.9%	15.4%	15.4%	20.9%	12.5%	8.7%	19.5%	19.4%	12.1%	15.4%	
Not apply	2.5%	1.4%	7.7%	0.0%	0.0%	0.0%	4.4%	2.6%	3.6%	2.8%	2.9%	

Q24. Using a 5-point scale, where "5" means "Strongly AGREE" and "1" means "Strongly DISAGREE," please indicate how much you agree with each of the following statements by circling the corresponding number below.

N=1002	Q27 Department work in											
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services		
Q24f My division/de	epart. could	respond ef	fectively t	o major cri	isis or disa	<u>ster</u>						
Strongly agree	22.2%	14.5%	38.5%	38.5%	16.4%	31.3%	14.2%	16.9%	31.3%	26.0%	23.3%	
Agree	39.5%	43.5%	23.1%	23.1%	28.4%	28.1%	44.8%	41.6%	32.5%	38.1%	37.3%	
Neutral	25.9%	18.8%	7.7%	15.4%	20.9%	12.5%	16.4%	26.0%	12.3%	20.9%	18.1%	
Disagree	4.9%	13.0%	7.7%	7.7%	16.4%	18.8%	14.2%	3.9%	11.1%	8.4%	10.7%	
Strongly disagree	2.5%	8.7%	15.4%	15.4%	13.4%	9.4%	8.7%	9.1%	11.9%	5.6%	8.9%	
Not apply	4.9%	1.4%	7.7%	0.0%	4.5%	0.0%	1.6%	2.6%	0.8%	0.9%	1.8%	

Part IX: Overall Attitudes and Priorities

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q25a Ensure employee	s have resou	irces to do	<u>iob</u>								
Very important	66.7%	52.2%	53.8%	69.2%	70.1%	53.1%	79.2%	62.3%	75.7%	57.7%	67.6%
4	21.0%	26.1%	15.4%	15.4%	22.4%	28.1%	13.7%	24.7%	14.7%	25.6%	19.9%
Somewhat important	6.2%	17.4%	23.1%	15.4%	6.0%	12.5%	4.9%	9.1%	6.4%	11.6%	8.7%
2	3.7%	0.0%	0.0%	0.0%	1.5%	6.3%	0.5%	1.3%	1.2%	1.4%	1.4%
Not important	0.0%	2.9%	7.7%	0.0%	0.0%	0.0%	1.6%	1.3%	1.2%	0.9%	1.2%
Don't know	2.5%	1.4%	0.0%	0.0%	0.0%	0.0%	0.0%	1.3%	0.8%	2.8%	1.2%

Part IX: Overall Attitudes and Priorities

N=1002	Q27 Department work in										Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q25b Improving intern	al communi	<u>cation</u>									
Very important	55.6%	59.4%	69.2%	69.2%	70.1%	56.3%	52.5%	61.0%	46.0%	47.9%	53.0%
4	29.6%	26.1%	7.7%	15.4%	23.9%	21.9%	27.3%	19.5%	27.0%	33.5%	27.2%
Some important	7.4%	10.1%	15.4%	15.4%	4.5%	12.5%	15.8%	13.0%	22.2%	13.5%	14.8%
2	3.7%	0.0%	0.0%	0.0%	1.5%	9.4%	1.6%	2.6%	2.0%	0.9%	1.9%
Not important	0.0%	4.3%	7.7%	0.0%	0.0%	0.0%	2.7%	2.6%	1.6%	1.4%	1.8%
Don't know	3.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	1.3%	1.2%	2.8%	1.3%

Part IX: Overall Attitudes and Priorities

Q25. Using a 5-point scale, where "5" means "Very Important" and "1" means "NOT Important," please indicate how important you think it is for the City to make improvements in each of the following areas over the next two years by circling the number below.

N=1002	Q27 Department work in										Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q25c Fostering a work	environmen	t free of all	forms of	discrimina	<u>tion</u>						
Very important	71.6%	59.4%	69.2%	76.9%	74.6%	65.6%	58.5%	67.5%	58.3%	57.7%	61.8%
4	11.1%	23.2%	15.4%	23.1%	19.4%	9.4%	19.7%	20.8%	18.3%	21.9%	19.1%
Some important	9.9%	11.6%	0.0%	0.0%	1.5%	15.6%	13.7%	5.2%	15.1%	11.6%	11.4%
2	2.5%	1.4%	0.0%	0.0%	1.5%	6.3%	4.4%	3.9%	4.0%	3.7%	3.5%
Not important	2.5%	2.9%	15.4%	0.0%	3.0%	3.1%	2.7%	2.6%	2.4%	2.8%	2.8%
Don't know	2.5%	1.4%	0.0%	0.0%	0.0%	0.0%	1.1%	0.0%	2.0%	2.3%	1.5%

Part IX: Overall Attitudes and Priorities

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ devel-opment	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q25d Educating emplo	yees about c	ompensatio	on and ber	<u>nefits</u>							
Very important	46.9%	40.6%	53.8%	53.8%	44.8%	40.6%	37.2%	45.5%	42.5%	37.7%	41.3%
4	29.6%	31.9%	23.1%	23.1%	38.8%	31.3%	33.3%	33.8%	29.4%	32.1%	31.7%
Some important	18.5%	21.7%	7.7%	23.1%	14.9%	15.6%	20.2%	16.9%	20.2%	22.3%	19.8%
2	2.5%	1.4%	7.7%	0.0%	1.5%	3.1%	6.6%	2.6%	5.6%	2.8%	4.0%
Not important	1.2%	4.3%	7.7%	0.0%	0.0%	3.1%	2.2%	1.3%	1.2%	2.8%	2.0%
Don't know	1.2%	0.0%	0.0%	0.0%	0.0%	6.3%	0.5%	0.0%	1.2%	2.3%	1.2%

Part IX: Overall Attitudes and Priorities

N=1002	Q27 Department work in										Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ devel-opment	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q25e Providing more re	ecognition to	o employee	<u>:S</u>								
Very important	43.2%	39.1%	61.5%	30.8%	53.7%	31.3%	48.6%	49.4%	48.4%	42.3%	45.9%
4	37.0%	37.7%	0.0%	30.8%	23.9%	28.1%	30.1%	35.1%	28.2%	24.7%	29.0%
Some important	13.6%	13.0%	38.5%	30.8%	20.9%	25.0%	15.8%	7.8%	17.9%	21.9%	17.8%
2	2.5%	7.2%	0.0%	0.0%	0.0%	15.6%	1.6%	3.9%	2.4%	4.7%	3.4%
Not important	1.2%	1.4%	0.0%	0.0%	1.5%	0.0%	2.7%	2.6%	2.4%	3.3%	2.3%
Don't know	2.5%	1.4%	0.0%	7.7%	0.0%	0.0%	1.1%	1.3%	0.8%	3.3%	1.6%

Part IX: Overall Attitudes and Priorities

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q25f Enhancing profes	sional devel	opment opp	portunities	s for emplo	<u>yees</u>						
Very important	51.9%	42.0%	69.2%	53.8%	59.7%	59.4%	38.3%	55.8%	48.8%	49.3%	48.7%
4	33.3%	47.8%	7.7%	15.4%	34.3%	9.4%	36.6%	32.5%	30.6%	29.3%	32.0%
Some important	11.1%	7.2%	15.4%	30.8%	3.0%	28.1%	20.2%	6.5%	16.7%	15.8%	14.9%
2	2.5%	0.0%	0.0%	0.0%	0.0%	3.1%	2.2%	1.3%	1.2%	1.9%	1.5%
Not important	0.0%	1.4%	7.7%	0.0%	3.0%	0.0%	2.2%	2.6%	1.2%	0.9%	1.5%
Don't know	1.2%	1.4%	0.0%	0.0%	0.0%	0.0%	0.5%	1.3%	1.6%	2.8%	1.4%

Part IX: Overall Attitudes and Priorities

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q25g Promoting strate	gic vision fo	r organizat	ion_								
Very important	50.6%	37.7%	69.2%	61.5%	46.3%	37.5%	39.9%	49.4%	35.3%	40.0%	41.2%
4	30.9%	42.0%	15.4%	15.4%	35.8%	37.5%	32.2%	27.3%	30.2%	30.7%	31.5%
Some important	12.3%	11.6%	15.4%	0.0%	10.4%	18.8%	21.9%	15.6%	27.4%	19.1%	19.5%
2	2.5%	2.9%	0.0%	7.7%	4.5%	6.3%	2.7%	2.6%	4.0%	3.7%	3.5%
Not important	0.0%	1.4%	0.0%	15.4%	3.0%	0.0%	2.2%	2.6%	2.0%	1.9%	2.0%
Don't know	3.7%	4.3%	0.0%	0.0%	0.0%	0.0%	1.1%	2.6%	1.2%	4.7%	2.3%

Part IX: Overall Attitudes and Priorities

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ devel-	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
					opment						
Q26 Most important emphasis											
Resources to do job	9.9%	18.8%	0.0%	23.1%	25.4%	12.5%	31.7%	24.7%	33.3%	11.2%	23.0%
Internal communication	13.6%	23.2%	7.7%	23.1%	17.9%	15.6%	7.7%	14.3%	7.9%	11.2%	11.7%
Free of discrimination	19.8%	15.9%	15.4%	23.1%	22.4%	15.6%	20.8%	6.5%	16.3%	15.8%	17.0%
Educating about benefits	4.9%	2.9%	0.0%	0.0%	7.5%	0.0%	3.3%	5.2%	4.8%	7.4%	4.9%
Recognition to employees	7.4%	1.4%	0.0%	0.0%	4.5%	9.4%	13.7%	6.5%	4.8%	10.7%	7.8%
Professional development opportunities	7.4%	11.6%	30.8%	7.7%	7.5%	28.1%	4.4%	11.7%	6.0%	13.5%	9.4%

Part IX: Overall Attitudes and Priorities

N=1002	Q27 Department work in												
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ devel-	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services			
					opment								
Q26 Most important emphasis	(Cont.)												
Promote strategic vision	6.2%	8.7%	23.1%	15.4%	3.0%	6.3%	1.6%	3.9%	2.4%	4.7%	4.2%		
None needed	30.9%	17.4%	23.1%	7.7%	11.9%	12.5%	16.9%	27.3%	24.6%	25.6%	22.2%		

Part IX: Overall Attitudes and Priorities

N=1002	Q27 Department work in										Total
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q26 Second emphasis											
Resources to do job	7.4%	8.7%	0.0%	15.4%	11.9%	15.6%	12.6%	3.9%	8.3%	8.4%	9.2%
Internal communication	9.9%	5.8%	7.7%	15.4%	14.9%	15.6%	16.4%	18.2%	10.7%	14.4%	13.2%
Free of discrimination	8.6%	11.6%	15.4%	23.1%	13.4%	15.6%	6.6%	13.0%	9.5%	9.8%	10.1%
Educating about benefits	6.2%	7.2%	7.7%	7.7%	0.0%	9.4%	6.0%	3.9%	7.1%	3.7%	5.5%
Recognition to employees	8.6%	14.5%	23.1%	0.0%	16.4%	6.3%	17.5%	13.0%	17.9%	12.1%	14.6%
Professional development opportunities	17.3%	10.1%	15.4%	15.4%	16.4%	9.4%	8.7%	5.2%	13.9%	13.0%	12.2%

Part IX: Overall Attitudes and Priorities

N=1002	Q27 Department work in											
			City	City	Comm			Parks				
	No response	Admin- istrative services	man- ager office	clerk/ city attorney	& econ devel-opment	Finance	Fire Rescue	and recrea- tion	Police	Public services		
Q26 Second emphasis (Cont.)												
Promote strategic vision	7.4%	15.9%	7.7%	7.7%	9.0%	9.4%	8.2%	10.4%	3.6%	7.9%	7.7%	
None needed	34.6%	26.1%	23.1%	15.4%	17.9%	18.8%	24.0%	32.5%	29.0%	30.7%	27.6%	

Part IX: Overall Attitudes and Priorities

N=1002	Q27 Department work in										
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services	
Q26 Most important emphasis											
Resources to do job	17.3%	27.5%	0.0%	38.5%	37.3%	28.1%	44.3%	28.6%	41.7%	19.5%	32.1%
Internal communication	23.5%	29.0%	15.4%	38.5%	32.8%	31.3%	24.0%	32.5%	18.7%	25.6%	24.9%
Free of discrimination	28.4%	27.5%	30.8%	46.2%	35.8%	31.3%	27.3%	19.5%	25.8%	25.6%	27.0%
Educating about benefits	11.1%	10.1%	7.7%	7.7%	7.5%	9.4%	9.3%	9.1%	11.9%	11.2%	10.4%
Recognition to employees	16.0%	15.9%	23.1%	0.0%	20.9%	15.6%	31.1%	19.5%	22.6%	22.8%	22.4%
Professional development opportunities	24.7%	21.7%	46.2%	23.1%	23.9%	37.5%	13.1%	16.9%	19.8%	26.5%	21.6%

Part IX: Overall Attitudes and Priorities

N=1002	Q27 Department work in												
	No response	Admin- istrative services	City man- ager office	City clerk/ city attorney	Comm & econ development	Finance	Fire Rescue	Parks and recrea- tion	Police	Public services			
Q26 Most important emphasis	Cont.)												
Promote strategic vision	13.6%	24.6%	30.8%	23.1%	11.9%	15.6%	9.8%	14.3%	6.0%	12.6%	11.9%		
None needed	30.9%	17.4%	23.1%	7.7%	11.9%	12.5%	16.9%	27.3%	24.6%	25.6%	22.2%		